

Global Summit

2025 Agenda

Monday 17 March

Digital Infrastructure Forum | Sustainable Infrastructure Forum | Growth & Emerging Markets Forum

Tuesday 18 March

Global Investor Forum – Day one

Wednesday 19 March

Global Investor Forum – Day two

Thursday 20 March

Infrastructure Debt Forum | Energy Transition Forum

Monday 17 March

07:30	Registration opens		
09.10	Introduction from <i>Infrastructure Investor</i>		
09:15	Welcome from the chair		
	Digital Infrastructure Forum	Growth & Emerging Markets Forum	Sustainable Infrastructure Forum
09.30	<p>Opening Panel: Building the future: latest trends in digital infrastructure</p> <ul style="list-style-type: none"> • Exploring the trends in capital allocation and fundraising challenges in the current climate • Assessing the long-term viability and profitability of current digital infrastructure trends • How hyperscalers are reshaping the digital infrastructure landscape 	<p>09.30</p> <p>Panel: The state of play: Macroeconomic trends shaping investment opportunities in the growth markets</p> <ul style="list-style-type: none"> • What is currently driving infrastructure growth in the emerging economies? • Navigating the repercussions of a challenging fundraising environment on the emerging economies • The impact of general elections on infrastructure investment in the specific regions 	<p>09.30</p> <p>Panel: Sustainable infrastructure: an essential for investment success</p> <ul style="list-style-type: none"> • How to measure sustainability across every stage of the investment process • Navigating the short-term and longer-term implications of the ESG backlash globally and how investors are navigating this • How to manage growth in line with meeting net zero and what it means when net-zero commitments aren't met
10.15	<p>Panel: Supercharging AI - Capitalizing on the growing data center economy</p> <ul style="list-style-type: none"> • Data centres - real estate or infrastructure investments? Comparing investment strategies to maintain the supercharged AI demand such as value add • How to navigate regulatory compliance, technological 	<p>10.15</p> <p>Panel: Strategic asset allocation in emerging markets: navigating opportunities and challenges</p> <ul style="list-style-type: none"> • Discussing the importance of allocation strategies for long-term investors mandated to invest in emerging markets • Analysing how institutional investors are adapting their asset allocation 	<p>10.15</p> <p>Panel: How to sustainably power AI</p> <ul style="list-style-type: none"> • Is it responsible to invest in data centers? How to balance the data center power requirements and the investment opportunities surrounding the interplay • A deep dive into associated concerns of data center development such as water consumption, e-waste, and land

<p>advancement challenges and the need for robust infrastructure</p> <ul style="list-style-type: none"> Looking through the crystal ball: what's next for data centers? 	<p>strategies to capitalise on growth market opportunities</p> <ul style="list-style-type: none"> Best practices and lessons learned from experienced investors in navigating dynamic environments 	<p>use concerns and examples of how they have been successfully mitigated</p> <ul style="list-style-type: none"> What is sustainable procurement and how to ensure assets have a “net zero behaviour”?
11.00 Coffee & networking		
<p>11.30 Panel: Navigating market dynamics and trends in fibre</p> <ul style="list-style-type: none"> Comparing the current state of fibre overbuild across the globe Exploring key trends in fibre network consolidation The impact of demand on pricing and financing strategies in the fibre market 	<p>11.30 Panel: Navigating sovereign risk & strategies for effective investment</p> <ul style="list-style-type: none"> Examining how sovereign risk influences investment strategies and asset allocation Comparing what different countries and governments are doing to navigate sovereign risk Identifying successful frameworks and risk mitigation strategies 	<p>11.30 Panel: Giving back to nature – exploring nature-based solutions & biodiversity</p> <ul style="list-style-type: none"> The future of infrastructure investment - does biodiversity have a place at the table? Navigating the challenges of financing nature-based solutions How to be holistic on how to measure biodiversity based on existing tools and how to tackle the associated challenges
<p>12.15 Debate: Is AI just hype or a transformative force?</p> <p>Two participants will debate whether the real-world benefits and investment opportunities surrounding AI, outnumber the risks associated with AI integration and the unrealistic growth expectations</p>	<p>12.15 Panel: Examining the transition and digital infrastructure megatrends in emerging economies</p> <ul style="list-style-type: none"> A deep dive into successful digital and energy infrastructure investments in an emerging market such as EV charging and data centers Discussing the role of public-private partnerships and foreign direct investment in expanding both sub sectors Predictions for the future of digital infrastructure and energy demand in 	<p>12.15 Panel: Steering through the complexities of ESG regulations</p> <ul style="list-style-type: none"> Navigating the complexity of the SFDR and how investors have successfully navigated the disconnect between the EU and the rest of the world How investors are navigating the risk of greenwashing and how robust frameworks help to accurately measure sustainable across all stages of the investment process Practical guidance for compliance with the regulations on climate disclosure

	emerging markets, including potential growth areas and evolving user needs	
13.00 Networking lunch		
14.00 Panel: The energy equation: Data centers and their growing power needs <ul style="list-style-type: none"> • The power demand – a challenge or an investment opportunity? • Comparing different solutions to overcome power restraint across the globe • Assessing the move away from sustainable power solutions to meet the demand for power 	14.00 Investment Committee Scenario: Presentation of successful investment case studies from emerging markets <i>This session will assess two real life investment opportunities in the emerging markets while addressing the associated risks and strategic considerations. This session will highlight the key takeaways and strategies that led to success.</i>	14.00 Fireside chat: Sustainability metrics unpacked: How to assess and improve impact
14.40 Fireside chat	14.45 Fireside chat	14:25 Case Study: How sustainable investments have played a part in a value creation plan <i>In this session, a fund manager will provide a real-world example of when a recent investment achieved both sustainable standards and significant financial returns.</i>
15.00 Coffee & networking		
15.30 LP Panel: Fundraising realities: Balancing growth and pricing in digital infrastructure <ul style="list-style-type: none"> • Can digital infrastructure investments still provide optimism for investors in times of volatility? 	15.30 Panel: Addressing climate risk in emerging markets: challenges and opportunities <ul style="list-style-type: none"> • Discussing the vulnerability of infrastructure in the regions and how climate change exacerbates existing challenges 	15.30 LP Panel: To what extent do sustainability considerations shape investor allocation strategies? <ul style="list-style-type: none"> • Why integrating sustainability into infrastructure investments is crucial

<ul style="list-style-type: none"> • Navigating regulatory frameworks and the impact on capital flow and investment strategies • Successful strategies in digital infrastructure initiatives 	<ul style="list-style-type: none"> • Exploring the financial instruments tailored to address climate risks, such as green bonds, climate funds, and public-private partnerships • Case studies highlighting successful adaptation strategies and resilient infrastructure projects in emerging markets 	<ul style="list-style-type: none"> • How LPs are managing the load of data requests • Examples of how investment and sustainable professionals have successfully collaborated
<p>16.10 Panel: How sustainable is digital infrastructure?</p> <ul style="list-style-type: none"> • A deep dive into water consumption, e-waste, and land use concerns and examples of successfully navigating these challenges • Addressing the sustainability challenges of supply chains • How digital investors are assessing sustainability in their portfolios 	<p>16.10 Back-to-back LP case studies: How institutional and MDB investors are driving investment across the emerging economies</p>	<p>16.05 Debate: To what extent do sustainable investments drive tangible investment growth across an investment portfolio <i>In this session, two experts will engage in a lively debate examining the impact of sustainable investments on overall portfolio performance. Participants will discuss whether integrating sustainability criteria into investment strategies genuinely enhances financial returns or if it merely serves as a marketing tool.</i></p>
<p>16.35 Polling debate: The future landscape of digital and infrastructure Every participant will endorse alternative technologies and developments they view as key to the evolution of digital infrastructure assets:</p> <ul style="list-style-type: none"> • Edge data centers • Quantum cloud computing • Semi-conductors • Subsea fiber optic cables 	<p>16.45 Case study debate: Which region provides the most attractive infrastructure investment opportunities? Representatives from different emerging and growth regions will argue why their respective regions are providing the most opportunity across different infrastructure assets.</p>	<p>16.45 Investor and Manager Scenario Session: Deal or No Deal</p>

17.15	Closing comments from the chair
17.20	Keynote - TBC
18.00 Members' Welcome Drinks Reception	
Tuesday 18 March	
Global Investor Forum	
07.00	Charity Networking Walk and Running Club
07.30	Registration opens
08.30	Welcome from Infrastructure Investor
08.35	Welcome from the chair
08.45	<p>Spotlight opening discussion: Powering the AI economy – infrastructure's next big challenge?</p> <ul style="list-style-type: none"> • Opportunities, funds in market, deals – how has AI gripped the private infrastructure market in recent months? • Data centres as the key? How can infrastructure players provide the power generation, reduce emissions and provide utilities for these increasingly vital but power-thirsty assets • Finding reward in the derivatives – how can the above challenges for this sector provide opportunity for nimble infrastructure investors? • How do investors maintain a supply chain that's backed by uncertain revenue prospect, avoid technology risk, and make returns in this rapidly evolving AI landscape?
09.25	<p>Keynote macro panel: The coming age of infrastructure? Evolving into the undisputed leader in private assets</p> <ul style="list-style-type: none"> • After private equity and debts' successes in recent times, do the coming years represent the opportunity for the coming age of private infrastructure? • With core markets stabilising, can value add and opportunistic also continue to contribute to the asset class's growth? • Navigating global megatrends successfully in an unpredictable macroeconomic environment over the next few years • Applying a PE toolkit to the transition to a sustainable economy – vital to infrastructure's success?

10.05

Panel: Sustaining momentum in infrastructure's energy transition push

- How can the private infrastructure market sustain the significant momentum in energy transition investment?
- Encouraging the right risk appetite for technologies and developments that will push the energy transition forward
- State of play in the energy market – natural gas emission debate, continuing energy security concerns, nuclear risks and more
- Renewables – managing supply chain issues and high costs to sustain appeal for investors

10.45 | Coffee and networking

11.10

Panel: Time to unmute? Core returns to the fore

- As the market sees some relative recovery from high rates, how have core strategies bounced back from a muted period?
- Whilst appetite for value-add and higher returns persists among LPs, how are core funds finding their way back into investor portfolios?
- Core defensive, core plus... accommodating for a range of expectations across different types of investors when it comes to core offerings

11.50

Panel: Deglobalisation – strategically tackling a megatrend for infrastructure investors

- Identifying and assessing the most significant deglobalisation-linked risks to private infrastructure investment
- Just in case vs just in time strategies – what is best to employ and where across your portfolio?
- How to protect investor interests and returns as a multi-decade megatrend begins to play out

12.30

Fireside Chat: Antin Infrastructure Partners

12.50

Panel: Sustainable infrastructure – a core pillar of the alternatives portfolio?

- Resilience, impact, decarbonising? Identifying the key characteristics of sustainable infrastructure across different assets and sectors
- The emergence of climate-specific infrastructure funds – a vital cog in the sustainable infrastructure wheel?
- Navigating growing ESG backlash or fatigue in the fight for financing a future sustainable economy

13.30 | Networking lunch

Stream A: Global Investor Forum	Stream B: Secondaries Seminar
<p>14.30</p> <p>Panel: Navigating through a changing North American landscape</p> <ul style="list-style-type: none"> • Two months into a new White House administration, how is sentiment for the US infrastructure market shaping up? • The IRA – reviewing the last two years, and what the future holds • Macro and micro considerations across the continent – natural gas, decarbonisation, implications of a challenging real estate market, credit opportunities and more 	<p>14.30</p> <p>Panel: Infrastructure secondaries in focus</p> <ul style="list-style-type: none"> • How, and to what size, is the infra secondaries market destined to grow over the coming years? Is it sustainable with more competition and increasing prices? • What are the drivers for this market growth in a difficult economic environment? • Detailed underwriting, overcoming liquidity issues, infra specialism – the keys to success in this arena?
<p>15.10</p> <p>Panel: Mid-market infrastructure’s time to shine?</p> <ul style="list-style-type: none"> • Why is the mid-market proving to be the space to operate in, in a challenging economic environment? • How are mid-market players truly offering investors return enhancing results? • Core & value add; specialist & multi-strategy – what strategies are proving most appealing in this area of the market? 	<p>15.10</p> <p>Debate: GP-led vs LP-led secondaries</p> <ul style="list-style-type: none"> • The case for LP-led – proving a winner in providing capital flexibility and discount rates? • The case for GP-led - value creation and liquidity provision – the superior hallmarks of a continuation fund?
15.50 Coffee & networking	
Stream A: Global Investor Forum	Stream B: Assets in Focus
<p>16.20</p> <p>Panel: Examining co-investments & alternative investment frameworks</p> <ul style="list-style-type: none"> • Interest rates, turbulent fundraising waters... what’s driving increasing co-investment reliance? • Why do LPs increasingly want co-investment strategies in their infrastructure portfolios? Is it all about lower fees? • How are GPs differentiating themselves with their co-investment offerings? 	<p>16.20</p> <p>Panel: Exploring the utilities market and the future of partnership models</p> <ul style="list-style-type: none"> • The role of essential utilities in powering the economy of the future • How can well-documented challenges in this sector be transformed into opportunity for both investment and society? • PPPs, PFIs and more – what public-private partnership models can help deliver essential utility infrastructure for the future? •

<p>17.00</p> <p>Investor panel: Views on the private infrastructure market</p> <ul style="list-style-type: none"> • How are LPs and investors evolving to become increasingly sophisticated? • Allocation of capital – how private infrastructure is weighing up against other markets in the alternatives portfolio in 2025 and beyond • The appeal of alternative investment frameworks -continuation funds, secondaries, co-investments and more • Consolidation and market movements – providing more or less opportunity for investors? 	<p>17.00</p> <p>Panel: Digital infrastructure - beyond the AI hype</p> <ul style="list-style-type: none"> • Beyond AI and data centres, how are digital infrastructure opportunities evolving? • Understanding different business models and investment propositions across the sub-assets • Has the recently maligned fibre market been reinvigorated amidst consolidation and overbuild trends?
<p>17.40 Keynote: TBC</p>	
<p align="center">18.20 Official drinks reception & e-sport charity tournament</p>	
<p align="center">Wednesday 19 March</p>	
<p>07.30 Registration opens</p>	
<p>08.00 Infrastructure Investor Women’s Circle breakfast</p>	
<p>09.00 Welcome back from the chair</p>	
<p>09.10</p> <p>Global keynote panel: Geopolitical risk – at the top of investor agendas in 2025?</p> <ul style="list-style-type: none"> • How are investors and managers staying ahead of the curve when it comes to geopolitical risk? • New government administrations, conflicts in the Middle East and Europe, energy security – front of mind considerations in 2025 • Where can geopolitical risk be turned into investment opportunity? 	
<p>09.50 Keynote: TBC</p>	
<p align="center">10.30 Coffee and networking</p>	

10.50

Panel: Value-add strategies in the spotlight as rates stabilise

- Assessing LP appetite – which investors are showing continued interest in value-add strategies despite core’s ‘resurgence’?
- Fund structures, risk-return profiles, strategic approaches - how can managers differentiate themselves when it comes to value-add product offerings?
- How can value-add players continue to compliment investors’ overall infrastructure allocations in the coming years?

11.30

Fireside Chat: Consolidation in the market – benefitting investors?

- Does this new breed of mega-fund compliment the overall market offering? Is there still space for the independent asset manager?
- How is a consolidation of two major fund managers benefitting infrastructure investors?
- Can we expect this trend to continue for the foreseeable future?

11.50

Panel: Going against the grain – accessing opportunities outside of energy and digital assets

- How much is too much? Why LPs are looking to balance their portfolios across infrastructure sectors beyond digital infrastructure and energy transition assets
- How GPs are responding to this demand and developing products across transportation, social, logistics, utilities and other areas
- Perfecting the balancing act: ensuring that investors have access to these other critical infrastructure assets, whilst continuing to fuel investment in the transition and digital markets

12.30

Panel: Servicing investors under an ever-broadening infrastructure umbrella

- Blurred lines – how are GPs helping investors differentiate between infrastructure and PE/RE strategies? Why is this differentiation so critical?
- Are we seeing LPs with wider real asset programmes zero in on infrastructure opportunities? How are managers responding to this?
- Market dynamics, proof of concept, track records and more – what factors are most important to cash-yield hungry LPs?

13.10 | Networking lunch

Stream A: Global Investor Forum

Stream B: Value Creation Station

14.10

Panel: Finding success in a difficult fundraising environment

14.10

Panel: Active asset management in uncertain times for infrastructure investors

<ul style="list-style-type: none"> As managers increasingly struggle to hit targets, what factors are contributing to a continuing difficult fundraising environment? How are managers alleviating these concerns to focus on quality deployment? Tailoring communications across your investor base as the key to future success 	<ul style="list-style-type: none"> Navigating uncertainty and disruption – interest rates, inflation, supply chains, deglobalisation and more How do GPs utilise expertise from their diversified portfolios to individual assets? Utilising AI and technological advances in value creation Talking the talk - practical examples of value creation 	
14.50 Fireside chat: TBC	14.50 Case studies: Value creation deep-dive <i>Hear from a fund manager and their portfolio company on how they are practically implementing value creation processes into their active asset management strategy</i>	
15.15 Coffee & networking		
Stream A: Global Investor Forum		
15.40 Panel: Debt & credit strategies – providing the backbone for tomorrow’s infrastructure financing? <ul style="list-style-type: none"> Maintaining momentum and appeal as interest rates stabilise Debt financing’s key role in decarbonisation, power generation and other global trends Examining just how resilient debt strategies have proven in recent months 	Stream B: Future of infrastructure	
15.40 Panel: Transport 2.0 - building for the future of travel <ul style="list-style-type: none"> How is technology fuelling the realisation of tomorrow’s transportation infrastructure? The importance of resilience in transport infrastructure Decarbonisation – at the core of successful future investment? 	16.20 Panel: Thinking outside of the grid: finding solutions to energy transition’s key challenges <ul style="list-style-type: none"> Renewables development – how are investors coping with higher costs? Is uncertainty around natural gas & LNG markets causing concern for an effective long-term transition? How can distributed solutions play into investor portfolios? 	16.20 Debate: The next frontier - infrastructure assets of the future <ul style="list-style-type: none"> The drivers behind future infrastructure needs – society, economics, demographics and more What sectors and asset types might we see classified as infrastructure in the near future? Defining by risk rather than sector – the key to future development and success for investors?

17.00	Closing Keynote: TBC	
17.30	Close of conference	
18.00 Infrastructure Investor Women's Circle drinks reception		
Thursday 10 March		
08.45	Introduction from <i>Infrastructure Investor</i>	
08.50	Welcome from the chair	
Energy Transition Forum		Infrastructure Debt Forum
09.00	<p>Panel: Progressing the transition along the path to net-zero</p> <ul style="list-style-type: none"> • How is the private infrastructure investment market faring on its' net-zero journey? • After a year of elections and geopolitical change, how is policy development affecting energy transition investment globally? • Which investment strategies are proving most effective right now, and why? 	<p>09.00</p> <p>Opening panel: A class of its own? Infrastructure debt's evolution into a flexible solution</p> <ul style="list-style-type: none"> • As interest rates appear to be stabilising somewhat, how are infrastructure debt strategies maintaining their appeal in this stage of the cycle? • How and why does infrastructure debt offer investors flexibility and resilience for the future? • Sustainability, defensiveness, premiums & more - why will credit products continue to have a growing role in infrastructure investor portfolios?
09.40	<p>Panel: Power provision and transition transmission - how can private infrastructure solve the problem?</p> <ul style="list-style-type: none"> • Amidst an increasingly fragile geopolitical backdrop, how are investors responding to the challenge of powering their economies sustainably? 	<p>09.40</p> <p>Panel: Sustainable infrastructure over ESG? Adapting to changing sentiments in sustainability</p> <ul style="list-style-type: none"> • Are debt investors seeing a tangible resistance or fatigue to ESG? Or simply a refocusing of efforts in an evolving sustainability landscape? • How are infrastructure debt managers approaching sustainability issues with different LP clients in 2025?

<ul style="list-style-type: none"> • With AI growth and other factors driving huge increase in energy consumption across the globe, are renewables ready to meet this demand? • What opportunities can this provide for adaptable investors? 	<ul style="list-style-type: none"> • How are infrastructure debt products positioned to offer sustainable, impactful, and responsible solutions?
<p>10.20 Panel: Keeping track of technology development in the energy transition</p> <ul style="list-style-type: none"> • Energy storage, cleantech and more – what new technological developments are pushing the boundaries of the energy transition currently? • How are these playing out in investor portfolios? Is there an acceptance of increasingly blurred lines between PE and infrastructure? • How can the industry ensure that these key emerging technologies are economically viable and efficient, sooner rather than later? 	<p>10.20 Debate: Investment grade vs sub-investment grade in 2025 and beyond</p> <ul style="list-style-type: none"> • Which strategy is flavour of the month currently? • How are managers tailoring their offerings to different types of investors? • Sub-investment grade: curbing ambition, managing risk and delivering favourable yields • Investment grade: strong fundraising, reliability and durability
<p>11.00 Coffee and networking</p>	
<p>11.30 Panel: Embracing the role of resilience in transition portfolios</p> <ul style="list-style-type: none"> • Going beyond value creation: why resilience is a must for energy assets in an increasingly volatile natural environment • How are investors protecting new and emerging renewable assets across the world? • Beyond physical climate events, what other risks must modern energy assets be resilient to? 	<p>11.30 Panel: Decarbonisation, digitalisation & demographics: credit investments in megatrends</p> <ul style="list-style-type: none"> • Devil in the detail – how detailed underwriting and understanding of business model evolution can help credit investors succeed in these sub-sectors • Renewables, data centres, energy storage... how are disruptions and developments in these areas playing into the hands of infrastructure debt investors? • What new assets are emerging in these fields that are ripe for credit opportunities?

<p>12.10 Portfolio & manager investment case study: TBC</p>	<p>12.10 Fireside chat: The growth of platform financing</p>
<p>12.40 Fireside chat: Get it to the grid</p> <ul style="list-style-type: none"> • Amidst waves of encouraging policy, is there hope for grid investment and expansion to accommodate for an ever-evolving power mix? • Grid capability impacts on EV charging and renewable assets • Overcoming issues around supply chains, talent shortages and incentivisation for grid operators 	<p>12.40 SWF interview: Digging into the details on a high-yield debt strategy</p>
<p>13.00 Networking lunch</p>	
<p>14.00 Panel: The ever-evolving green hydrogen investment landscape</p> <ul style="list-style-type: none"> • Assessing investment opportunities in the innovation required in storage, transport and other areas of green hydrogen • How are regulations and policies across the globe faring in keeping up with green hydrogen infrastructure development ambitions? • How can the industry drive cost reductions to ensure that price won't be a perennial barrier for the application of green hydrogen? 	<p>14.00 Panel: LP appetite in a dynamic debt market</p> <ul style="list-style-type: none"> • Evolving competition dynamics with infrastructure equity and corporate debt • Do current interest rates still offer appeal for higher-yield strategies? • How are investors continuing to find relative value?
<p>14.40 Panel: Raising the risk profile – Renewables 2.0</p> <ul style="list-style-type: none"> • How can investors be convinced to seize the opportunity by investing in the next generation of renewable energy assets? • How is the fund market developing to offer access to investment in assets such as energy storage, CCS, hydrogen, energy islands and more? • Balancing the grid through a balanced portfolio? Why sophisticated investors need to manage risk to support the new frontier of renewable energy 	<p>14.40 Panel: Project financing's role in filling the mid-market funding gap</p> <ul style="list-style-type: none"> • Underneath the large-cap market, where do the opportunities lie for debt investment? • Bridge financing as a tool to service a neglected area of the market • Being adaptable and nimble in order to differentiate your offering

15.20

LP case studies: Fulfilling the energy transition mission across the globe

Two LPs from different corners of the world provide us with insight into their energy transition portfolio and ambitions for 2025 and beyond

15.20

Closing debate: Generalist vs specialist: what's the optimum play in the credit market?

- Given infrastructure debt's rise in recent times, how has the market developed when it comes to generalist and specialist offerings?
- Sector-specificity: an advantage of nuance over a generalist approach?
- Debt-specificity: as equity players have poured into the debt market in recent years, how do their offerings compare to debt specialists?

16.00 | Closing comments from the chair