

A background image of a wind farm at sunset. The sky is a mix of orange, pink, and light blue. Several white wind turbines with red-tipped blades are visible, some in the foreground and others receding into the distance.

# Global Summit

## 2025 Agenda

**Monday 17 March**

Digital Infrastructure Forum | Sustainable Infrastructure Forum | Growth & Emerging Markets Forum

**Tuesday 18 March**

Global Investor Forum – Day one

**Wednesday 19 March**

Global Investor Forum – Day two

**Thursday 20 March**

Infrastructure Debt Forum | Energy Transition Forum

# Monday 17 March

07:30	Registration opens
09.10	Introduction from <i>Infrastructure Investor</i>
09:15	Welcome from the chair

Digital Infrastructure Forum	Growth & Emerging Markets Forum	Sustainable Infrastructure Forum
<p>09.30</p> <p><b>Opening Panel: Building the future: latest trends in digital infrastructure</b></p> <ul style="list-style-type: none"> <li>• Exploring the trends in capital allocation and fundraising challenges in the current climate</li> <li>• Assessing the long-term viability and profitability of current digital infrastructure trends</li> <li>• How hyperscalers are reshaping the digital infrastructure landscape</li> </ul>	<p>09.30</p> <p><b>Panel: The state of play: Macroeconomic trends shaping investment opportunities in the growth markets</b></p> <ul style="list-style-type: none"> <li>○ What is currently driving infrastructure growth in the emerging economies?</li> <li>○ Navigating the repercussions of a challenging fundraising environment on the emerging economies</li> <li>○ The impact of general elections on infrastructure investment in the specific regions</li> </ul>	<p>09.30</p> <p><b>Panel: Sustainable infrastructure: an essential for investment success</b></p> <ul style="list-style-type: none"> <li>○ How to measure sustainability across every stage of the investment process</li> <li>○ Navigating the short-term and longer-term implications of the ESG backlash globally and how investors are navigating this</li> <li>○ How to manage growth in line with meeting net zero and what it means when net-zero commitments aren't met</li> </ul>

<p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Laurens-Jan Sipma</b>, Senior Portfolio Manager, Infrastructure Private Equity, <b>APG Asset Management</b></li> <li>○ <b>John Apostolides</b>, Investment Partner, <b>Palistar Capital</b></li> <li>○ <b>Steven Marshall</b>, Chairman, <b>Cordiant Capital</b></li> </ul>	<p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Pushkar Kulkarni</b>, Managing Director Infrastructure &amp; Sustainable Energies, <b>CPP Investments</b></li> <li>○ <b>Matthew Jordan-Tank</b>, Director of Sustainable Infrastructure Policy and Project Preparation, <b>EBRD</b></li> </ul>	<p>Moderator: <b>Simon Whistler</b>, Head of Real Assets, <b>Principles for Responsible Investment</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Sam Lissner</b>, Partner, <b>Ridgewood Infrastructure</b></li> <li>○ <b>Thomas Bayerl</b>, Global Head Illiquid Assets, Member of the Board of Management, <b>MEAG MUNICH ERGO Kapitalanlagegesellschaft mbH</b></li> <li>○ <b>Marie-Anne Vincent</b>, Head of Sustainable Finance, <b>Altitude by Axa Climate</b></li> <li>○ <b>Eugene Holubnyak</b>, Co-Founder, <b>Avalon International Corporation</b></li> </ul>
<p>10.15</p> <p><b>Panel: Supercharging AI - Capitalizing on the growing data centre economy</b></p> <ul style="list-style-type: none"> <li>● Data centres - real estate or infrastructure investments? Comparing investment strategies to maintain the supercharged AI demand such as value add</li> <li>● How to navigate regulatory compliance, technological advancement challenges and the need for robust infrastructure</li> <li>● Looking through the crystal ball: what’s next for data centers?</li> </ul>	<p>10.15</p> <p><b>Panel: Strategic asset allocation in emerging markets: navigating opportunities and challenges</b></p> <ul style="list-style-type: none"> <li>● Discussing the importance of allocation strategies for long-term investors mandated to invest in emerging markets</li> <li>● Analysing how institutional investors are adapting their asset allocation strategies to capitalise on growth market opportunities</li> <li>● Best practices and lessons learned from experienced investors in navigating dynamic environments</li> </ul>	<p>10.15</p> <p><b>Panel: How to sustainably power AI</b></p> <ul style="list-style-type: none"> <li>● Is it responsible to invest in data centers? How to balance the data center power requirements and the investment opportunities surrounding the interplay</li> <li>● A deep dive into associated concerns of data center development such as water consumption, e-waste, and land use concerns and examples of how they have been successfully mitigated</li> <li>● What is sustainable procurement and how to ensure assets have a “net zero behaviour”?</li> </ul>

<p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Stephan Freitas Krause</b>, Vice President, <b>KfW IPEX Bank</b></li> <li>○ <b>Dr. Christopher Stief</b>, Founder &amp; CEO, <b>Data Center Partners</b></li> <li>○ <b>Isabelle Kemlin</b>, Business and Innovation Executive / Vice Chair of the Board, <b>RISE – Research Institutes of Sweden / Swedish Datacenter Industry</b></li> <li>○ <b>Quynh Tran</b>, Managing Director and Head of Infrastructure Finance, North America, <b>Sumitomo Mitsui Banking Corporation</b></li> </ul>	<p>Moderator: <b>Chandra Reddy</b>, Corporate Advisory and Principal Investments, <b>Beyond Advisory</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Sundeep Malik</b>, Head of Portfolio Development International Business, <b>Zurich Airport International</b></li> <li>○ <b>Mamoun Jamai</b>, Head of Digital Infrastructure, <b>ADIA</b></li> <li>○ <b>Alice Usanase</b>, Lead, Europe, Middle East &amp; Francophone Africa, <b>Africa Finance Corporation</b></li> <li>○ <b>Andre Sales</b>, Managing Partner &amp; Infrastructure CEO, <b>Patria Investments</b></li> </ul>	<p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Melisa Simic</b>, Senior Director of Sustainability, <b>Nuveen</b></li> </ul>
<p><b>11.00   Coffee &amp; networking</b></p>		
<p>11.30 <b>Panel: Navigating market dynamics and trends in fibre</b></p> <ul style="list-style-type: none"> <li>○ Comparing the current state of fibre overbuild across the globe</li> <li>○ Exploring key trends in fibre network consolidation</li> <li>○ The impact of demand on pricing and financing strategies in the fibre market</li> </ul>	<p>11.30 <b>Panel: Navigating sovereign risk &amp; strategies for effective investment</b></p> <ul style="list-style-type: none"> <li>● Examining how sovereign risk influences investment strategies and asset allocation</li> <li>● Comparing what different countries and governments are doing to navigate sovereign risk</li> <li>● Identifying successful frameworks and risk mitigation strategies</li> </ul>	<p>11.30 <b>Panel: Giving back to nature – exploring nature-based solutions &amp; biodiversity</b></p> <ul style="list-style-type: none"> <li>● The future of infrastructure investment - does biodiversity have a place at the table?</li> <li>● Navigating the challenges of financing nature-based solutions</li> <li>● How can nature-based solutions address biodiversity restoration challenges and how to measure it?</li> </ul>

<p>Moderator: <b>Fran González Menéndez</b>, Partner, <b>Analysys Mason</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Nacho Rios</b>, Founding Partner, <b>Rivergo Advisors</b></li> <li>○ <b>Darragh Stokes</b>, Managing Partner, <b>Hardiman Telecoms</b></li> </ul>	<p>Moderator: <b>Mark Moseley</b>, Principal, <b>Moseley Infrastructure Advisory Services</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Saad Ul Islam</b>, Investment Director Infrastructure Equity, <b>British International Investment</b></li> </ul>	<p>Moderator: <b>Joss Blamire</b>, Director, <b>Infrastructure standards, GRESB</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Jakub Skavroň</b>, Chairman of the board, <b>Climate &amp; Sustainable Leaders Czech Republic</b></li> <li>○ <b>Lisa Junghans</b>, Project Lead, <b>Kompetenzzentrum Wasser Berlin</b></li> <li>○ <b>Damien Braud</b>, Head of NBS and Senior Managing Director, <b>Ardian</b></li> </ul>
<p>12.10 <b>Debate: Is AI just hype or a transformative force?</b></p>	<p>12.15 <b>Panel: Examining the transition and digital infrastructure megatrends in emerging economies</b></p> <ul style="list-style-type: none"> <li>○ A deep dive into successful digital and energy infrastructure investments in an emerging market such as EV charging and data centers</li> <li>○ Discussing the role of public-private partnerships and foreign direct investment in expanding both sub sectors</li> <li>○ Predictions for the future of digital infrastructure and energy demand in emerging markets, including potential growth areas and evolving user needs</li> </ul>	<p>12.15 <b>Panel: Steering through the complexities of ESG regulations</b></p> <ul style="list-style-type: none"> <li>● Navigating the complexity of the SFDR and how investors have successfully navigated the disconnect between the EU and the rest of the world</li> <li>● How investors are navigating the risk of greenwashing and how robust frameworks help to accurately measure sustainable across all stages of the investment process</li> <li>● Practical guidance for compliance with the regulations on climate disclosure</li> </ul>

<p>12:35 <b>Fireside chat: In conversation with a Digital Infrastructure expert</b></p>	<p>Moderator: <b>Hans-Peter Egler</b>, Director, Sustainable Infrastructure / Technical Assistance, <b>South Pole Group</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Srini Viswanathan</b>, Advisor, <b>Vibrant Energy</b></li> <li>○ <b>Lucie Bernatkova</b>, Vice President, Portfolio Manager, Impact Investments, <b>Allianz Global Investors</b></li> <li>○ <b>William Brent</b>, Chief Marketing Officer, <b>Husk Power</b></li> </ul>	<p>Speaker:</p> <ul style="list-style-type: none"> <li>○ <b>Nikolas Stone</b>, Head of ESG, <b>Nala Renewables</b></li> </ul>
<p><b>13.00   Networking lunch</b></p>		
<p>14.00 <b>Panel: The energy equation: Data centers and their growing power needs</b></p> <ul style="list-style-type: none"> <li>○ The power demand – a challenge or an investment opportunity?</li> <li>○ Comparing different solutions to overcome power restraint across the globe</li> <li>○ Assessing the move away from sustainable power solutions to meet the demand for power</li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Nic Diloretta</b>, Managing Director, Head of Real Assets, <b>Aksia</b></li> <li>○ <b>Phoebe Smith</b>, Managing Director, <b>PATRIZIA</b></li> <li>○ <b>Henrik Hansen</b>, CEO, <b>Danish Data Center Industry</b></li> <li>○ <b>Bill Green</b>, Managing Partner, <b>Climate Adaptive Infrastructure</b></li> </ul>	<p>14.00 <b>Investment Committee Scenario: Presentation of successful investment case studies from emerging markets</b></p> <p><i>This session will assess two real life investment opportunities in the emerging markets while addressing the associated risks and strategic considerations. This session will highlight the key takeaways and strategies that led to success.</i></p> <p>Speaker:</p> <ul style="list-style-type: none"> <li>○ <b>Alper Akar</b>, General Manager, <b>ICA</b></li> <li>○ <b>Viktor Kats</b>, Managing Partner, <b>Augment Infrastructure</b></li> </ul>	<p>14.00 <b>Fireside chat: Sustainability metrics unpacked: How to assess and improve impact</b></p> <p>Speaker:</p> <ul style="list-style-type: none"> <li>○ <b>Christian Heller</b>, CEO, <b>Value Balancing Alliance</b></li> </ul>

<p>14:40 <b>Fireside chat: AI in infrastructure: Insights from The AI Value Playbook</b></p> <p>Speaker:</p> <ul style="list-style-type: none"> <li>○ <b>Lisa Weaver-Lambert</b>, Board Advisory and Technology &amp; Data Executive</li> </ul>	<p>14:45 <b>Fireside chat</b></p>	<p>14:25 <b>Case Study: How sustainable investments have played a part in a value creation plan</b></p> <p><i>In this session, a fund manager will provide a real-world example of when a recent investment achieved both sustainable standards and significant financial returns.</i></p>
<p><b>15.00   Coffee &amp; networking</b></p>		
<p>15:30 <b>LP Panel: Fundraising realities: Balancing growth and pricing in digital infrastructure</b></p> <ul style="list-style-type: none"> <li>○ Can digital infrastructure investments still provide optimism for investors in times of volatility?</li> <li>○ Navigating regulatory frameworks and the impact on capital flow and investment strategies</li> <li>○ Successful strategies in digital infrastructure initiatives</li> </ul>	<p>15:30 <b>Panel: Addressing climate risk in emerging markets: challenges and opportunities</b></p> <ul style="list-style-type: none"> <li>● Discussing the vulnerability of infrastructure in the regions and how climate change exacerbates existing challenges</li> <li>● Exploring the financial instruments tailored to address climate risks, such as green bonds, climate funds, and public-private partnerships</li> <li>● Case studies highlighting successful adaptation strategies and resilient infrastructure projects in emerging markets</li> </ul>	<p>15:30 <b>LP Panel: To what extent do sustainability considerations shape investor allocation strategies?</b></p> <ul style="list-style-type: none"> <li>● Why integrating sustainability into infrastructure investments is crucial</li> <li>● How LPs are managing the load of data requests</li> <li>● Examples of how investment and sustainable professionals have successfully collaborated</li> </ul>

<p>Moderator: <b>Andrea Logan</b>, Director, <b>FirstPoint Equity</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Mark Weisdorf</b>, Chair of the Investment Committee, <b>IST3 Infrastruktur Global</b></li> <li>○ <b>Benjamin Hemming</b>, Head of Illiquid Assets Debt, <b>MEAG MUNICH ERGO Kapitalanlagegesellschaft mbH</b></li> <li>○ <b>Christian Fingerle</b>, Senior Managing Director, <b>StepStone Group</b></li> </ul>	<p>Moderator: <b>Georg Inderst</b>, Principal, <b>Inderst Advisory</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Gergely Horvath</b>, Investment Officer / Infrastructure &amp; Climate Action Funds, <b>European Investment Bank</b></li> <li>○ <b>Thomas Walenta</b>, Principal and Co-Head for Asia-Pacific and Europe, Fund of Funds, <b>ResponsAbility Investment AG</b></li> <li>○ <b>Alexandre Chavarot</b>, Founder, <b>Climate Finance 2050 Limited</b></li> <li>○ <b>Aditi Bhattacharya</b>, Investment Specialist, <b>Asian Development Bank</b></li> </ul>	<p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Anna Baumbach</b>, Partner, <b>Palladio Partners</b></li> <li>○ <b>Petya Nikolova</b>, Deputy CIO and Head of Infrastructure Investments, <b>New York City Retirement System, Office of the Comptroller</b></li> <li>○ <b>Severin Buchwald</b>, Senior Expert Sustainable Finance, <b>MEAG</b></li> <li>○ <b>Michael Brand</b>, Managing Director, Co-Head of Real Assets, <b>Aksia</b></li> </ul>
<p>16.10</p> <p><b>Panel: How sustainable is digital infrastructure?</b></p> <ul style="list-style-type: none"> <li>● A deep dive into water consumption, e-waste, and land use concerns and examples of successfully navigating these challenges</li> <li>● Addressing the sustainability challenges of supply chains</li> <li>● How digital investors are assessing sustainability in their portfolios</li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Erica Noda</b>, Principal Investment Officer, <b>Global TMT Investments, International Finance Corporation (World Bank Group)</b></li> </ul>	<p>16.10</p> <p><b>Back-to-back LP case studies: How institutional and MDB investors are driving investment across the emerging economies</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Taiwo Okwor</b>, Vice President, Investments, <b>Africa Finance Corporation</b></li> </ul>	<p>16.05</p> <p><b>Debate: To what extent do sustainable investments drive tangible investment growth across an investment portfolio</b></p> <p><i>In this session, two experts will engage in a lively debate examining the impact of sustainable investments on overall portfolio performance. Participants will discuss whether integrating sustainability criteria into investment strategies genuinely enhances financial returns or if it merely serves as a marketing tool.</i></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Gwen Colin</b>, Head of ESG and Partner, <b>Vauban Infrastructure Partners</b></li> </ul>



<p>16.35</p> <p><b>Polling debate: The future landscape of digital and infrastructure</b></p> <p>Every participant will endorse alternative technologies and developments they view as key to the evolution of digital infrastructure assets:</p> <ul style="list-style-type: none"> <li>• Edge data centers - <b>Canan Anli</b>, Senior Advisor, <b>GIRA Strategic Finance</b></li> <li>• Quantum cloud computing</li> <li>• Semi-conductors</li> <li>• Subsea fiber optic cables - - <b>Jonathan Zelmanovitch</b>, Partner, <b>PMP Strategy</b></li> </ul>	<p>16:45</p> <p><b>Case study debate: Which region provides the most attractive infrastructure investment opportunities?</b></p> <p>Representatives from different emerging and growth regions will argue why their respective regions are providing the most opportunity across different infrastructure assets.</p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Harsh Vardhan</b>, Sector Lead-Institutional Investments, <b>Invest India</b></li> <li>○ <b>Saji Anantakrishnan</b>, Head of Infrastructure Australia and Asia, <b>PATRIZIA – The Philippines</b></li> </ul>	<p>16.45</p> <p><b>Fireside chat with with Meridam</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Gwen Colin</b>, Head of ESG and Partner, <b>Vauban Infrastructure Partners</b></li> </ul>
<p><b>17.15 Closing comments from the chair</b></p>		
<p><b>17.20 Keynote - TBC</b></p>		
<p><b>18.00   Members' Welcome Drinks Reception</b></p>		

# Tuesday 18 March

## Global Investor Forum | Day 1

**07.00** Charity Networking Walk and Running Club

**07.30** Registration opens

**08.30** Welcome from Infrastructure Investor

**08.35** Welcome from the chair

08.45

### **Spotlight opening discussion: Powering the AI economy – infrastructure's next big challenge?**

- Opportunities, funds in market, deals – how has AI gripped the private infrastructure market in recent months?
- Data centres as the key? How can infrastructure players provide the power generation, reduce emissions and provide utilities for these increasingly vital but power-thirsty assets
- Finding reward in the derivatives – how can the above challenges for this sector provide opportunity for nimble infrastructure investors?
- How do investors maintain a supply chain that's backed by uncertain revenue prospect, avoid technology risk, and make returns in this rapidly evolving AI landscape?

Moderator: **Stancel Riley**, Co-Head Financial Sponsors & Strategic Solutions, **Mizuho | Greenhill**

Speakers:

- **Deepa Bharadwaj**, Head of Infrastructure Europe, **IFM Investors**
- **Tavis Cannell**, Global Head of Infrastructure, **Goldman Sachs Alternatives**
- **Marc Ganzi**, Chief Executive Officer, **DigitalBridge**
- **Sikander Rashid**, Managing Partner and Head of Europe, Infrastructure, **Brookfield**

09.25

### **Keynote macro panel: The coming age of infrastructure? Evolving into the undisputed leader in private assets**

- After private equity and debts' successes in recent times, do the coming years represent the opportunity for the coming age of private infrastructure?
- With core markets stabilising, can value add and opportunistic also continue to contribute to the asset class's growth?
- Navigating global megatrends successfully in an unpredictable macroeconomic environment over the next few years
- Applying a PE toolkit to the transition to a sustainable economy – vital to infrastructure's success?

Moderator: **Wilhelm Schmundt**, Managing Director and Senior Partner, Global Head of Infrastructure Investors, **Boston Consulting Group**

**Speakers:**

- **Jack Howell**, President, **Stonepeak**
- **Gijs Voskuyl**, Managing Partner, **CVC DIF**
- **Don Dimitrievich**, Portfolio Manager, Senior Managing Director, Energy Infrastructure Credit, **Nuveen**
- **Gwenola Chambon**, CEO & Founding Partner, **Vauban Infrastructure Partners**
- **Mohammed El Gazzar**, Senior Partner, **I Squared Capital**

10.05

**Panel: Sustaining momentum in infrastructure's energy transition push**

- How can the private infrastructure market sustain the significant momentum in energy transition investment?
- Encouraging the right risk appetite for technologies and developments that will push the energy transition forward
- State of play in the energy market – natural gas emission debate, continuing energy security concerns, nuclear risks and more
- Renewables – managing supply chain issues and high costs to sustain appeal for investors

Moderator: **Jonathan Dillon**, Partner, **Clifford Chance**

**Speakers:**

- **Bruno Candes**, Partner, **InfraVia**
- **Michael Hill**, Executive Vice President, Global Head of Infrastructure, **OMERS Infrastructure**
- **Lucy Heintz**, Partner, Energy, **Actis**
- **Jim Hughes**, Managing Partner, **EnCap Investments L.P.**

**10.45 | Coffee and networking**

11.10

**Panel: Time to unmute? Core returns to the fore**

- As the market sees some relative recovery from high rates, how have core strategies bounced back from a muted period?
- Whilst appetite for value-add and higher returns persists among LPs, how are core funds finding their way back into investor portfolios?
- Core defensive, core plus... accommodating for a range of expectations across different types of investors when it comes to core offerings

**Speakers:**

- **Gabriele Damiani**, Head of Core/Core + Infrastructure, **Swiss Life Asset Managers**

11.50

**Panel: Deglobalisation – strategically tackling a megatrend for infrastructure investors**

- Identifying and assessing the most significant deglobalisation-linked risks to private infrastructure investment
- Just in case vs just in time strategies – what is best to employ and where across your portfolio?
- How to protect investor interests and returns as a multi-decade megatrend begins to play out

Moderator: **Ali Miraj**, Global Lead, Infrastructure Sponsor Coverage, **ING**

12.30

**Portfolio case study: Beyond dispensing: the evolving role of pharmacies in healthcare systems**

- Many pharmacy models are being deployed across Europe with each country adopting a different regulatory approach, what can be learnt from the Hippocrates journey and its evolution into a critical healthcare infrastructure asset?
- What makes the Italian pharmacies a true infrastructure investment and why is it so different from other countries?
- What does value creation look like? How will this lead to the development of new healthcare services?

Moderator: **Angelika Schöchlin**, Managing Partner, **Antin Infrastructure Partners**

Speakers:

- **Davide Tavaniello**, Co-CEO, **Hippocrates Holding**
- **Rodolfo Guarino**, Co-CEO, **Hippocrates Holding**

12.50

**Panel: Sustainable infrastructure – a core pillar of the alternatives portfolio?**

- Resilience, impact, decarbonising? Identifying the key characteristics of sustainable infrastructure across different assets and sectors
- The emergence of climate-specific infrastructure funds – a vital cog in the sustainable infrastructure wheel?
- Navigating growing ESG backlash or fatigue in the fight for financing a future sustainable economy

Moderator: **Jon Phillips**, Chief Executive Officer, **Global Infrastructure Investor Association (GIIA)**

Speakers:

- **Daniel Lau**, Portfolio Manager, Sustainable Investment & Stewardship Strategies, **CalSTRS**
- **Rowan te Kloot**, Managing Principal Energy Transition Infrastructure, **HSBC Asset Management**
- **Esther Peiner, Partner**, Head of Private Infrastructure, **Partners Group**
- **Scott Lebovitz**, Managing Partner and Head of Transition Infrastructure, **TPG**

### 13.30 | Networking lunch

#### Stream A: Global Investor Forum

14.30

##### Panel: Navigating through a changing North American landscape

- Two months into a new White House administration, how is sentiment for the US infrastructure market shaping up?
- The IRA – reviewing the last two years, and what the future holds
- Macro and micro considerations across the continent – natural gas, decarbonisation, implications of a challenging real estate market, credit opportunities and more

Speakers:

- **Recep Kendircioglu**, Global Head of Infrastructure Equity, **Manulife**
- **William Sonneborn**, President, **Generate Capital**
- **Stephen Dowd**, Chief Investment Officer – Private Infrastructure Strategies, **CBRE Investment Management**
- **Bill Green**, Managing Partner, **Climate Adaptive Infrastructure**

#### Stream B: Secondaries Seminar

14.30

##### Panel: Infrastructure secondaries in focus

- How, and to what size, is the infra secondaries market destined to grow over the coming years? Is it sustainable with more competition and increasing prices?
- What are the drivers for this market growth in a difficult economic environment?
- Detailed underwriting, overcoming liquidity issues, infra specialism – the keys to success in this arena?

Speakers:

- **Dimitar Lambrev**, Senior Portfolio Manager – Infrastructure Investments, **UNIQA Insurance Group**
- **Manuel Häusler**, Senior Managing Director and Member of the ASF Management Committee, **Ardian**
- **Brent Burnett**, Head of Infrastructure and Real Assets, **Hamilton Lane**
- **Henry Willans**, Managing Director, **Goldman Sachs Asset Management**
- **Marc Meier**, Managing Director, **Partners Group**

<p>15.10</p> <p><b>Panel: Mid-market infrastructure’s time to shine?</b></p> <ul style="list-style-type: none"> <li>• Why is the mid-market proving to be the space to operate in, in a challenging economic environment?</li> <li>• How are mid-market players truly offering investors return enhancing results?</li> <li>• Core &amp; value add; specialist &amp; multi-strategy – what strategies are proving most appealing in this area of the market?</li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Misha Nahorny</b>, Managing Director, <b>Arjun Infrastructure Partners</b></li> <li>○ <b>Ross Posner</b>, Managing Partner, <b>Ridgewood</b></li> <li>○ <b>Emmanuel Rogy</b>, Partner, <b>Cube Infrastructure Partners</b></li> <li>○ <b>Christopher Beall</b>, Founder &amp; Managing Partner, <b>NOVA Infrastructure</b></li> </ul>	<p>15.10</p> <p><b>Debate: GP-led vs LP-led secondaries</b></p> <ul style="list-style-type: none"> <li>• The case for LP-led – proving a winner in providing capital flexibility and discount rates?</li> <li>• The case for GP-led - value creation and liquidity provision – the superior hallmarks of a continuation fund?</li> </ul>
<b>15.50   Coffee &amp; networking</b>	
<b>Stream A: Global Investor Forum</b>	<b>Stream B: Assets in Focus</b>
<p>16.20</p> <p><b>Panel: Examining co-investments &amp; alternative investment frameworks</b></p> <ul style="list-style-type: none"> <li>• Interest rates, turbulent fundraising waters... what’s driving increasing co-investment reliance?</li> <li>• Why do LPs increasingly want co-investment strategies in their infrastructure portfolios? Is it all about lower fees?</li> <li>• How are GPs differentiating themselves with their co-investment offerings?</li> </ul>	<p>16.20</p> <p><b>Panel: Exploring the utilities market and the future of partnership models</b></p> <ul style="list-style-type: none"> <li>• The role of essential utilities in powering the economy of the future</li> <li>• How can well-documented challenges in this sector be transformed into opportunity for both investment and society?</li> <li>• PPPs, PFIs and more – what public-private partnership models can help deliver essential utility infrastructure for the future?</li> </ul>

<p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Maria Aguilar-Wittmann</b>, Co-Head of Infrastructure Fund &amp; Co-Investments, <b>Allianz Capital Partners</b></li> <li>○ <b>Dr. Alexandra von Bernstorff</b>, Managing Partner, <b>Luxcara</b></li> <li>○ <b>Ravi Parekh</b>, Managing Director, <b>GCM Grosvenor</b></li> </ul>	
<p>17.00</p> <p><b>Investor panel: Views on the private infrastructure market</b></p> <ul style="list-style-type: none"> <li>● How are LPs and investors evolving to become increasingly sophisticated?</li> <li>● Allocation of capital – how private infrastructure is weighing up against other markets in the alternatives portfolio in 2025 and beyond</li> <li>● The appeal of alternative investment frameworks -continuation funds, secondaries, co-investments and more</li> <li>● Consolidation and market movements – providing more or less opportunity for investors?</li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Gabriele Todesca</b>, Head of Infrastructure Investments, <b>European Investment Fund</b></li> <li>○ <b>Leonhard von Metzler</b>, Managing Director, <b>Tanus Trust GmbH</b></li> <li>○ <b>Ulla Agesen</b>, Head of Infrastructure, <b>NIO</b></li> <li>○ <b>Takako Koizumi</b>, Chief Investment Officer, <b>Mitsui &amp; Co. Alternative Investments</b></li> </ul>	<p>17.00</p> <p><b>Panel: Digital infrastructure - beyond the AI hype</b></p> <ul style="list-style-type: none"> <li>● Beyond AI and data centres, how are digital infrastructure opportunities evolving?</li> <li>● Understanding different business models and investment propositions across the sub-assets</li> <li>● Has the recently maligned fibre market been reinvigorated amidst consolidation and overbuild trends?</li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Omar Jaffrey</b>, Founder &amp; Managing Partner, <b>Palistar Capital</b></li> <li>○ <b>Adam Pickard</b>, Principal, <b>Grain Management</b></li> </ul>
<p>17.40</p> <p><b>Keynote: In Conversation with F1 and German sports legend Ralf Schumacher</b></p>	
<p><b>18.20   Official drinks reception &amp; e-sport charity tournament</b></p>	

# Wednesday 19 March

## Global Investor Forum | Day 2

07.30 **Registration opens**

08.00 **Infrastructure Investor Women's Circle breakfast**

09.00 **Welcome back from the chair**

09.10

### **Global keynote panel: Geopolitical risk – at the top of investor agendas in 2025?**

- How are investors and managers staying ahead of the curve when it comes to geopolitical risk?
- New government administrations, conflicts in the Middle East and Europe, energy security – front of mind considerations in 2025
- Where can geopolitical risk be turned into investment opportunity?

09.50

**Keynote: Katty Kay**, U.S. Special Correspondent, **BBC Studios**

### **10.30 | Coffee and networking**

10.50

### **Panel: Value-add strategies in the spotlight as rates stabilise**

- Assessing LP appetite – which investors are showing continued interest in value-add strategies despite core's 'resurgence'?
- Fund structures, risk-return profiles, strategic approaches - how can managers differentiate themselves when it comes to value-add product offerings?
- How can value-add players continue to compliment investors' overall infrastructure allocations in the coming years?

Speakers:

- **Dr. Mathias Bimberg**, Managing Partner, Head of Infrastructure, **Prime Capital**
- **Carl Elia**, Vice President & Director, Global Infrastructure Investments, **TD Asset Management**
- **Stéphane Kofman**, Partner, Head of Value Add Funds, **InfraRed Capital Partners**



11.30

**Fireside Chat: Consolidation in the market – benefitting investors?**

- Does this new breed of mega-fund compliment the overall market offering? Is there still space for the independent asset manager?
- How is a consolidation of two major fund managers benefitting infrastructure investors?
- Can we expect this trend to continue for the foreseeable future?

11.50

**Panel: Going against the grain – accessing opportunities outside of energy and digital assets**

- How much is too much? Why LPs are looking to balance their portfolios across infrastructure sectors beyond digital infrastructure and energy transition assets
- How GPs are responding to this demand and developing products across transportation, social, logistics, utilities and other areas
- Perfecting the balancing act: ensuring that investors have access to these other critical infrastructure assets, whilst continuing to fuel investment in the transition and digital markets

Speakers:

- **Martin Ragetti**, Head of Infrastructure Investments, **IST Investment Foundation**
- **Jean-Francis Dusch**, Chief Executive Officer, Global Head of Infrastructure & Structured Finance  
Chief Investment Officer Infrastructure Debt, **Edmond de Rothschild Asset Management (UK)**

12.30

**Panel: Servicing investors under an ever-broadening infrastructure umbrella**

- Blurred lines – how are GPs helping investors differentiate between infrastructure and PE/RE strategies? Why is this differentiation so critical?
- Are we seeing LPs with wider real asset programmes zero in on infrastructure opportunities? How are managers responding to this?
- Market dynamics, proof of concept, track records and more – what factors are most important to cash-yield hungry LPs?

Speakers:

- **Graham Matthews**, Head of Infrastructure, **PATRIZIA**

**13:10 | Networking Lunch**

Stream A: Global Investor Forum	Stream B: Value Creation Station
<p>14.10</p> <p><b>Panel: Finding success in a difficult fundraising environment</b></p> <ul style="list-style-type: none"> <li>As managers increasingly struggle to hit targets, what factors are contributing to a continuing difficult fundraising environment?</li> <li>How are managers alleviating these concerns to focus on quality deployment?</li> <li>Tailoring communications across your investor base as the key to future success</li> </ul>	<p>14.10</p> <p><b>Panel: Active asset management in uncertain times for infrastructure investors</b></p> <ul style="list-style-type: none"> <li>Navigating uncertainty and disruption – interest rates, inflation, supply chains, deglobalisation and more</li> <li>How do GPs utilise expertise from their diversified portfolios to individual assets?</li> <li>Utilising AI and technological advances in value creation</li> <li>Talking the talk - practical examples of value creation</li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li><b>Spence Clunie</b>, Managing Partner, <b>Ancala</b></li> <li><b>Jim Metcalfe</b>, Co-Managing Partner &amp; Chief Executive Officer, <b>Astatine Investment Partners</b></li> </ul>
<p>14.50</p> <p><b>Fireside chat: Opportunities in mid-market: sector specialist growth</b></p> <p>Moderator:</p> <ul style="list-style-type: none"> <li><b>Anne-Louise Stranne Petersen</b>, Senior Reporter, <b>PEI Group</b></li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li><b>Benn Mikula</b>, CEO &amp; Managing Partner, <b>Cordiant Capital</b></li> </ul>	<p>14.50</p> <p><b>Case studies: Value creation deep-dive</b></p> <p><i>Hear from a fund manager and their portfolio company on how they are practically implementing value creation processes into their active asset management strategy</i></p>
<b>15.15   Coffee &amp; networking</b>	
Stream A: Global Investor Forum	Stream B: Future of infrastructure
<p>15.40</p> <p><b>Panel: Debt &amp; credit strategies – providing the backbone for tomorrow’s infrastructure financing?</b></p> <ul style="list-style-type: none"> <li>Maintaining momentum and appeal as interest rates stabilise</li> <li>Debt financing’s key role in decarbonisation, power generation and other global trends</li> </ul>	<p>15.40</p> <p><b>Panel: Transport 2.0 - building for the future of travel</b></p> <ul style="list-style-type: none"> <li>How is technology fuelling the realisation of tomorrow’s transportation infrastructure?</li> <li>The importance of resilience in transport infrastructure</li> <li>Decarbonisation – at the core of successful future investment?</li> </ul>

<ul style="list-style-type: none"> <li>Examining just how resilient debt strategies have proven in recent months</li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li><b>Bertrand Loubieres</b>, Head of Infrastructure Finance, <b>AXA IM Alts</b></li> <li><b>Michela Bariletti</b>, Chief Credit Officer, <b>Phoenix Group</b></li> <li><b>Rob Johnson</b>, Managing Director &amp; Global Head of Direct Lending, <b>EIG</b></li> </ul>	<p>Speakers:</p> <ul style="list-style-type: none"> <li><b>Dr Stefan Hasenböhler</b>, CEO, Head of Infrastructure, <b>Reichmuth &amp; Co Investment Management AG</b></li> <li><b>Alexis Ballif</b>, Managing Director Infrastructure – Transport, <b>Ardian</b></li> <li><b>Carlo Maddalena</b>, Senior Portfolio Manager, <b>APG Asset Management</b></li> <li><b>Walter Manara</b>, Partner, <b>DWS</b></li> </ul>
<p>16.20</p> <p><b>Panel: Thinking outside of the grid: finding solutions to energy transition’s key challenges</b></p> <ul style="list-style-type: none"> <li>Renewables development – how are investors coping with higher costs?</li> <li>Is uncertainty around natural gas &amp; LNG markets causing concern for an effective long-term transition?</li> <li>How can distributed solutions play into investor portfolios?</li> </ul> <p>Speaker:</p> <ul style="list-style-type: none"> <li><b>Joost Bergsma</b>, Global Head of Clean Energy, <b>Nuveen Infrastructure</b></li> </ul>	<p>16.20</p> <p><b>Debate: The next frontier - infrastructure assets of the future</b></p> <ul style="list-style-type: none"> <li>The drivers behind future infrastructure needs – society, economics, demographics and more</li> <li>What sectors and asset types might we see classified as infrastructure in the near future?</li> <li>Defining by risk rather than sector – the key to future development and success for investors?</li> </ul>
<p>17.00      <b>Closing Keynote: TBC</b></p>	
<p>17.30      <b>Close of conference</b></p>	
<p><b>18.00   Infrastructure Investor Women’s Circle drinks reception</b></p>	

# Thursday 20 March

08.45 Introduction from *Infrastructure Investor*

08.50 Welcome from the chair

## Energy Transition Forum

09.00

### Panel: Progressing the transition along the path to net-zero

- How is the private infrastructure investment market faring on its' net-zero journey?
- After a year of elections and geopolitical change, how is policy development affecting energy transition investment globally?
- Which investment strategies are proving most effective right now, and why?

#### Speakers:

- **Harald von Heyden**, Global Head of Renewable Infrastructure, **Norges Bank Investment Management**
- **Paul Rhodes**, Head of Energy Transition Infrastructure, Asia Pacific, **HSBC Asset Management**

## Infrastructure Debt Forum

09.00

### Opening panel: A class of its own? Infrastructure debt's evolution into a flexible solution

- As interest rates appear to be stabilising somewhat, how are infrastructure debt strategies maintaining their appeal in this stage of the cycle?
- How and why does infrastructure debt offer investors flexibility and resilience for the future?
- Sustainability, defensiveness, premiums & more - why will credit products continue to have a growing role in infrastructure investor portfolios?

#### Moderator:

- **Kate Campbell**, Founding Partner, **Astrid Advisors**

#### Speaker:

- **Luke Fernandes**, Head, Infrastructure Finance US, **Swiss Re Asset Management**
- **Jean-Francis Dusch**, Chief Executive Officer, Global Head of Infrastructure & Structured Finance, Chief Investment Officer Infrastructure Debt, **Edmond de Rothschild Asset Management (UK)**

09.40

**Panel: Power provision and transition transmission - how can private infrastructure solve the problem?**

- Amidst an increasingly fragile geopolitical backdrop, how are investors responding to the challenge of powering their economies sustainably?
- With AI growth and other factors driving huge increase in energy consumption across the globe, are renewables ready to meet this demand?
- What opportunities can this provide for adaptable investors?

Moderator: **Geraldine Barlow**, Managing Director, Infrastructure, **Affinius Capital**

Speakers:

- **Kashif Khan**, Director, **MetLife Investment Management**

9.40

**Case study debate: Which region provides the most attractive infrastructure investment opportunities?**

- Are debt investors seeing a tangible resistance or fatigue to ESG? Or simply a refocusing of efforts in an evolving sustainability landscape?
- How are infrastructure debt managers approaching sustainability issues with different LP clients in 2025?
- How are infrastructure debt products positioned to offer sustainable, impactful, and responsible solutions?

Moderator: **Jane Bowes**, Partner, **Threadmark**

Speakers:

- **Greg Scott**, Senior Portfolio Manager, **Phoenix Group**

10.20

**Panel: Keeping track of technology development in the energy transition**

- Energy storage, cleantech and more – what new technological developments are pushing the boundaries of the energy transition currently?
- How are these playing out in investor portfolios? Is there an acceptance of increasingly blurred lines between PE and infrastructure?
- How can the industry ensure that these key emerging technologies are economically viable and efficient, sooner rather than later?

10.20

**Debate: Investment grade vs sub-investment grade in 2025 and beyond**

- Which strategy is flavour of the month currently?
- How are managers tailoring their offerings to different types of investors?
- Sub-investment grade: curbing ambition, managing risk and delivering favourable yields
- Investment grade: strong fundraising, reliability and durability

Speakers:

- **Joe Dutton**, Energy Innovation Lead, **Axis Capital**
- **Patricia Rodrigues Jenner**, Member of Investment Committees, **UK’s GLIL & Africa’s AIIM**
- **Laurent Segalen**, CEO, **Abloco Energy**

Speakers:

- **Isil Tanriverdi Versmissen**, Head of Infrastructure Debt Transactions, **MEAG**
- **Jamie Clark**, Director, Infrastructure Debt – EMEA, **MetLife Investment Management**
- **Vivek Sapra**, Senior Advisor, **Infrastructure Investments, Ampega Asset Management**

**11.00 | Coffee and networking**

11.30

**Panel: Embracing the role of resilience in transition portfolios**

- Going beyond value creation: why resilience is a must for energy assets in an increasingly volatile natural environment
- How are investors protecting new and emerging renewable assets across the world?
- Beyond physical climate events, what other risks must modern energy assets be resilient to?

Moderator: **Anne-Louise Stranne Petersen**, Senior Reporter, **PEI Group**

Speakers:

- **Angenika Kunne**, Managing Director, Head of Infrastructure Equity, **Aviva Investors**

11.30

**Panel: Decarbonisation, digitalisation & demographics: credit investments in megatrends**

- Devil in the detail – how detailed underwriting and understanding of business model evolution can help credit investors succeed in these sub-sectors
- Renewables, data centres, energy storage... how are disruptions and developments in these areas playing into the hands of infrastructure debt investors?
- What new assets are emerging in these fields that are ripe for credit opportunities?

Speakers:

- **Sinead Walshe**, Director, Infrastructure Debt, **Aviva Investors**
- **Jan Weismüller**, Managing Director, Global Head of Infrastructure & Transportation Finance, **Landesbank Baden-Württemberg**

<p>12.10  <b>Portfolio &amp; manager investment case study: Developing a RES developer – chances, changes and challenges</b></p> <ul style="list-style-type: none"> <li>• Chances: Evolution of the portfolio (region, technology, magnitude) including an overview of a couple of exits</li> <li>• Changes: Cost of equity, power prices, regulatory environment</li> <li>• Challenges: Transforming changes into chances, the choice of development into new technologies or remaining with the current approach</li> </ul> <p>Moderator: <b>Elin Aberg</b>, Senior Director, Institutional Business, <b>KGAL Investment Management GmbH</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Matej Lednicky</b>, Head of Transaction Management Infrastructure, <b>Kgal GmbH &amp; Co.KG</b></li> <li>○ <b>Dr. Gerhard Schwartz</b>, Managing Director, <b>GP JOULE Projects GmbH &amp; Co.KG</b></li> </ul>	<p>12.10  <b>Fireside chat: The growth of platform financing</b></p>
<p>12.40  <b>Fireside chat: Get it to the grid</b></p> <ul style="list-style-type: none"> <li>• Amidst waves of encouraging policy, is there hope for grid investment and expansion to accommodate for an ever-evolving power mix?</li> <li>• Grid capability impacts on EV charging and renewable assets</li> <li>• Overcoming issues around supply chains, talent shortages and incentivisation for grid operators</li> </ul>	<p>12.40  <b>Investor Fireside Chat: In conversation with AustralianSuper</b></p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Jennie Rose</b>, Head of American Private Credit, <b>AustralianSuper</b></li> </ul>
<p><b>13.00   Networking lunch</b></p>	
<p>14.00  <b>Panel: The ever-evolving green hydrogen investment landscape</b></p> <ul style="list-style-type: none"> <li>• Assessing investment opportunities in the innovation required in storage, transport and other areas of green hydrogen</li> </ul>	<p>14.00  <b>Panel: LP appetite in a dynamic debt market</b></p> <ul style="list-style-type: none"> <li>• Evolving competition dynamics with infrastructure equity and corporate debt</li> </ul>

<ul style="list-style-type: none"> <li>• How are regulations and policies across the globe faring in keeping up with green hydrogen infrastructure development ambitions?</li> <li>• How can the industry drive cost reductions to ensure that price won't be a perennial barrier for the application of green hydrogen?</li> </ul>	<ul style="list-style-type: none"> <li>• Do current interest rates still offer appeal for higher-yield strategies?</li> <li>• How are investors continuing to find relative value?</li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Markus Schaen</b>, Principal Fixed Income Portfolio Manager, <b>MN</b></li> <li>○ <b>Alexander Schmitt</b>, Senior Portfolio Manager, Global Private Debt, <b>Allianz Global Investors</b></li> </ul>
<p>14.40 <b>Panel: Raising the risk profile – Renewables 2.0</b></p> <ul style="list-style-type: none"> <li>• How can investors be convinced to seize the opportunity by investing in the next generation of renewable energy assets?</li> <li>• How is the fund market developing to offer access to investment in assets such as energy storage, CCS, hydrogen, energy islands and more?</li> <li>• Balancing the grid through a balanced portfolio? Why sophisticated investors need to manage risk to support the new frontier of renewable energy</li> </ul> <p>Moderator:</p> <ul style="list-style-type: none"> <li>○ <b>Anne-Louise Stranne Petersen</b>, Senior Reporter, <b>PEI Group</b></li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Joop Hazenberg</b>, EU Director, <b>Carbon Capture &amp; Storage Association (CCSA)</b></li> </ul>	<p><b>14.40</b> <b>Panel: Project financing's role in filling the mid-market funding gap</b></p> <ul style="list-style-type: none"> <li>• Underneath the large-cap market, where do the opportunities lie for debt investment?</li> <li>• Bridge financing as a tool to service a neglected area of the market</li> <li>• Being adaptable and nimble in order to differentiate your offering</li> </ul> <p>Speakers:</p> <ul style="list-style-type: none"> <li>○ <b>Olaf Müller</b>, Head of Infrastructure Finance, <b>Landesbank Baden-Württemberg</b></li> </ul>
<p>15.20 <b>LP case studies: Fulfilling the energy transition mission across the globe</b> <i>Two LPs from different corners of the world provide us with insight into their energy transition portfolio and ambitions for 2025 and beyond</i></p>	<p>15.20 <b>Closing debate: Generalist vs specialist: what's the optimum play in the credit market?</b></p> <ul style="list-style-type: none"> <li>• Given infrastructure debt's rise in recent times, how has the market developed when it comes to generalist and specialist offerings?</li> </ul>



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|  | <ul style="list-style-type: none"><li>• Sector-specificity: an advantage of nuance over a generalist approach?</li><li>• Debt-specificity: as equity players have poured into the debt market in recent years, how do their offerings compare to debt specialists?</li></ul> |
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**16.00 | Closing comments from the chair**  
**Olivia Eijking, Director/Founder, Kreen Limited**