



# New York Forum

# Celebrating 20 years of fundraising solutions

Join the premiere network of IR and marketing professionals in private markets



Jenny Delaney
Head of Investor Relations for
Equity Private Markets
Blackrock



Tom Eckersley Head of Marketing Hg



Elizabeth Yates Investor Relations and Fundraising (Head of Americas) Thoma Bravo

Navigate a changing fundraising landscape alongside **250+ IR and** marketing professionals in New York City this March 26-27.

With an **expert speaking faculty** and **ample networking opportunities**, you'll leave with **refreshed strategies** to engage new investors, nurture existing relationships, revamp your brand appeal, and more.

# Become a founding member of the Investor Relations Network

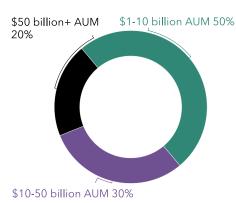
Access a year-round, exclusive community designed to elevate private markets professionals through continuous support, connections, and insights

Attendees by job focus

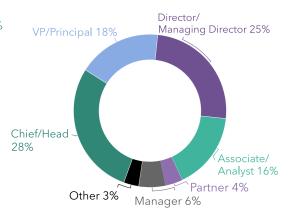


Investor relations 68%

Attendees by firm size



Attendees by job level





#### Start your Network experience at the New York Forum

- **NEW** Continue conversations with expert panelists during speaker office hours
- **NEW** Solve shared challenges in a collaborative breakfast discussion
- Discuss specific topics in closed-door think tanks, exclusively for GPs
- Celebrate our rich history at the 20th anniversary gala
- Expand your professional network during networking lunches and coffee breaks



## Drive success at your firm

Hear practical guidance from expert speakers, including:



Susan Stella Head of Investor Relations and IR Activate Capital



**Kathryn Pothier**Partner, Investor Relations **Epiris** 



Jim Rutherfurd
Co-Founder and Partner,
Head of Investor Relations
BharCap Partners



Mary Armstrong
Managing Director, Global
Head of Marketing &
Communications
General Atlantic



Emily Mason Head of Investor Relations & Fundraising Cornell Capital



Shernaz Daver
Operating Partner
Khosla and Company SF



Andrew J. Campbell
Partner, Investment
Committee Member &
Investor Relationships
DC Capital Partners, LLC



Caitlin Brodi Managing Director The Carlyle Group







#### **Keynote**

Tom Eckersley, Head of Marketing, Hg
Kristin Custar, Partner, Head of the Global Investor Capital Group, The Jordan Company

#### **Speakers**

Christina Anzel, Director, Client Team, Generation IM Mary Armstrong, Global Head of Marketing & Communications, General Atlantic Nina Assouline, Deputy General Counsel, Harvest Partners Stephanie Bednar, Head of Investor Relations, H.I.G. Capital Avyanna de Biswas, Managing Director, IR, Infrastructure Equity, Manulife Investment Management Caitlin Brodie, Managing Director, The Carlyle Group Jay Brupbacher, Managing Director, Investor Relations and Fundraising, The Raine Group Andrew Campbell, Partner, DC Capital Partners Erik Cafarella, Co-founder & Managing Partner, Nebrodi Partners Michele Chow-Tai, Managing Director, Business Development, Fairview Capital Partners Shavonne Correia, Head of Investor Relations and Marketing, KPS Capital Partners Rushana Cypert, Vice President, Investor Relations, The Capstreet Group Sean Cumiskey, Head of Investor Relations, Omega Funds Michelle Daubar, Partner, Investor Relations & Capital Formation, Oak HC/FT Shernaz Daver, Operating Partner, Khosla and Company Jenny Delaney, Head of Investor Relations for Equity Private Markets, Blackrock Lindsay DeLarme, Managing Director, Head of Corporate Communications & Branding, Oaktree Capital Carrie DiLauro, Director, Operations and Marketing, Hamilton Robinson Capital Partners Irene Hong Edwards, Partner, Head of Investor Relations, Lovell Minnick Partners David Fann, Senior Managing Director, Head of Investor Relations, VSS Capital Partners Laura Fahrney, Partner, Investor Relations, Ribdgemont Equity Partners Michael Felman, President and CEO, MSF Capital Advisors Colleen Floberg, Principal - Capital Formation & Business Development, GI Partners Kathlika Fontes, Director of Investor Relations, Grain Management Lauren Gruchy, Field Events Manager, Georgian Amy Harsch, Managing Director, Investor Relations, American Securities Natalie Harvard, Partner, Head of Investor Relations, Oak Hill Advisors Amanda Heravi, Managing Director, Head of IR & Director of ESG, Avista Healthcare Partners Leslie Hill, Partner, Chief Operating Officer of Global Capital Formation, Sagard Mac Hofeditz, Managing Director, Vector Capital Management Michael S. Hong, Partner, Investment Management, Davis Polk & Wardwell Carsten Huwendiek, Managing Director, Marketing and Communications, CVC Capital Partners Ashley Johansen, Head of IR and Fundraising, Monomoy Capital Partners Priya Karkar, Managing Director, Investor Relations & Business Development, Kline Hill Partners David Katona, Head of Business Development and Investor Relations, Petrichor + Scion Nancy Katz, Senior Director, Costanoa Ventures Tracie Kelly, Director of Marketing, Excellere Partners Karolina Kmiecik, Senior Vice President, Head of Communications, Slate Asset Management Ruth Lane, Head of Investor Relations, Sterling Investment Partners Kareen Laton, Managing Director, Head of Investor Relations, NovaQuest Capital Management Rachelle Legentus, Product Marketing, Alternative Investments, SS&C Intralinks Rachel Lemberg, Head of Business Development and Investor Relations, ITE Management

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For sponsorship opportunities: **Jimmy Kurtovic** jimmy.k@pei.group



Jennifer Ma, Principal, Advent Emily Mason, Managing Director, Head of Investor Relations & Fundraising, Cornell Capital Amrita Mainthia, VP, Investor Relations, General Catalyst Abubakr "Mali" Malida, Director, Strategic Relationships, Alpha Partners Kristen Margeson, Vice President, Investor Relations and Marketing, Atlas Venture David Martus, Managing Director of Investor Relations, GSSG Solar Kate McGann, Principal, Corporate Communications & Public Relations, Hamilton Lane Roseita Monteiro, Principal Investor Relations, Coller Capital Caroline Page, Partner, HighVista Strategies Kathryn Pothier, Partner, Investor Relations, Epiris Alia Rafi, Principal, Investor Relations and Fundraising, FTV Capital Yair Riemer, Head of Investor Relations, Upfront Ventures Kathleen Rochard, Vice President, Investor Relations and Marketing, Serent Capital Jennifer Rogg, Managing Director - Head of Investor Relations, Dunes Point Capital Esther Rombaut, Managing Director, Client & Product Solutions, CVC Capital Partners William L. Rosener, Managing Director, Head of Institutional Client Solutions for Strategic Partners, Blackstone Jim Rutherfurd, Co-Founder and Partner, Head of Investor Relations, BharCap Partners Arielle Gross Samuels, Chief Marketing and Communications Officer, General Catalyst Phillippe T. Schenk, Global Head of Fundraising and Investor Relations, 500 Global Emily Schillinger, Executive Vice President of Public Affairs, American Investment Council Parag Shah, Head of Marketing, Arena Investors Susan Stella, Head of Investor Relations and IR, Activate Capital Erica Sunkin, Director of Communications, New Enterprise Associates (NEA) Betsy Sylvester, Managing Director, Head of Client Management, Castlelake Lauren Testa, Head of Marketing, North America, Advent Brad Thawley, Partner, Limited Partner Relations, New Enterprise Associates (NEA) Iris Tomcyzk, Vice President, DigitalBridge James Varela, Partner, Head of Middle East, Rede Partners Jolie von Arnim, Head of Investor Relations, Freshstream Alexandra Walker, Head of Marketing and Communications, 17Capital Rick Walsh, Partner, Court Square Capital Partners Ashley Webster, Senior Director, Global Head of Real Estate Investor Relations, Nuveen Real Estate Sarah Wessling, Vice President, Growth Strategy, FEG Investment Advisors Kenya Williams, Managing Director - Real Estate Product Specialist, Oaktree Capital Management Dodson Worthington, Managing Director, Churchill Asset Management LLC Elizabeth Yates, Senior Director, Investor Relations and Head of Americas, Thoma Bravo Allison Yazel, Vice President, Marketing, Manna Tree Partners Eliza Young, Vice President, Communications, Thoma Bravo Stanley Yu, Principal, Investor Relations, Leonard Green & Partners

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### 2025 Agenda

Day 1: March 26	j. 2025
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8:10

#### 8:00 Registration and Breakfast

#### Interactive Breakfast Discussions

#### **Meeting A**

#### **Investor Relations and marketing career development**

- What is appropriate compensation?
- Become proficient and rank skills needed
- Break through the glass ceiling or parallel opportunities
- What is the hiring environment?
- Different needs of senior level vs junior level for growth

#### Moderator

Lauren Gruchy, Field Events Manager, Georgian

#### Panelists

- Ashley Webster, Senior Director, Global Head of Real Estate Investor Relations, Nuveen Real Estate
- Kristen Margeson, Vice President, Investor Relations and Marketing, Atlas Venture
- Karolina Kmiecik, Senior Vice President, Head of Communications, Slate Asset Management

#### 9:00 Welcoming remarks & Chair opening

## Keynote Fireside Chat- Build strong cultures internally to achieve better external relationships

- Recognize potential and develop contributors with the right attributes and mindset
- Ensure a comprehensive IR and marketing program with a team-based approach
- Appeal to a global audience with investor communications that account for regional differences
- Learn strategies for engaging new and existing investors

Kristin Custar, Partner, Head of the Global Investor Capital Group, The Jordan Company

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#### 10:00 A Day in the life: An inside look with two thought leaders in the LP community

- . Forge and fortify LP relationships by learning what LPs and appreciate
- Glean lessons from what the day-to-day looks like for LPs
- Augment your approach with insights into what LPs are seeing in terms of outreach
- Improve communications with a window into what, how and how often LPs want to hear from you
- Get from "us-them" (transactional) conversation to the "we" conversation
- · Negotiate fees, terms, etc without upsetting your LP-GP dynamic
- Know works when delivering news that ranges from not-so-good to bad

#### Moderator

Rick Walsh, Partner, Court Square Capital Partners

#### Panelists

- Dodson Worthington, Managing Director, Churchill Asset Management LLC
- Erik Cafarella, Co-founder & Managing Partner, Nebrodi Partners

#### 10:45 Networking break

#### 11:15 Leverage new and emerging technologies

- Building technology solutions vs leveraging technology software
- Hear what tools are available and how (well) they work
- Discuss best practices within technologies and workflows
- Consider Al's limitations and opportunities
- What are the things that GPs want from technology?
- How firm size impacts and resources impact technology
- · What technologies are evolving

#### Panelists

- Laura Fahrney, Partner, Investor Relations, Ridgemont Equity Partners
- Kathleen Rochard, Vice President, Investor Relations and Marketing, Serent Capital

## Emerging sources of funding: Family offices and multi-family offices

- US vs global challenges and opportunities
- Contrast workable approaches for attracting and keeping family office vs multi-family offices
- Differentiate your product
- Cater to consultants to maximize return on investment

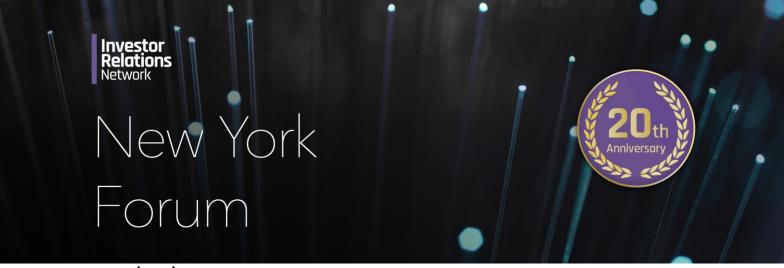
#### Panelists

- Emily Mason, Managing Director, Head of Investor Relations & Fundraising, Cornell Capital
- Leslie Hill, Partner, Chief Operating Officer of Global Capital Formation, Sagard
- David Katona, Head of Business Development and Investor Relations, Petrichor + Scion

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12:00

1:00

Luncheon

Think tanks -GP-only gatherings for candid discussions in a closed-door setting without any media, vendors, or service providers in the room.

#### Think tank A

#### Communication strategies to develop and protect your relationships

- · Identify communication dos and don'ts
- Discuss messaging fundamentals
- · What is the key to crisis messaging
- Utilizing new technology and subscription models
- Compare the strategies for gaining traction to distinguish your firm

#### Co-facilitators

- Rushana Cypert, Vice President, Investor Relations, The Capstreet Group
- Tracie Kelly, Director of Marketing, Excellere Partners

#### Think tank B

#### Expand and enhance the due diligence experience during fundraising

- Use marketing skillsets to translate and position information and incremental materials to LPs
- · Marketing and IR collaboration
- How to manage expectations internally
- · Address trends in LP expectations for fundraising
- Changing pre-marketing prep and what is standard in your data room

#### Co-facilitators

**Build and develop your** 

· Compare inhouse vs agency

Where are you looking to hire,

· Implications for building and

managing your team if you

including specialization areas

are a one hub or regional ops

Get C-suite buy-in to procure

investment in and resources

Find the intersection of IR and

Tailor your team structure

- Jolie von Arnim, Head of Investor Relations, Freshstream
- Betsy Sylvester, Managing Director, Head of Client Management, Castlelake

#### 1:55 Al: Present use cases and possibilities

- · Where to start
- How to test it and conduct assessments
- What are the benefits of using it and how do you measure success
- · What third parties are people
- · Precautions to address threats to privacy and security
- · Leverage opportunities for your team
- · Role of AI in background research

#### Moderator

Arielle Gross Samuels, Chief Marketing and Communications Officer, General Catalyst

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team

implications

Caitlin Brodie, Managing Director, The Carlyle Group

marketing teams

#### **Panelists**

Moderator

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#### Rise of semi-liquid vehicles in private markets

- · Survey the competitive landscape of semi-liquid funds
- Identify unique selling points and potential differentiators
- Discuss market trends and investor preferences related to this asset class
- Use of technology for IR workflow

#### Moderator

Esther Rombaut, Managing Director, Client & Product Solutions, CVC Capital Partners

#### **Panelists**

 Natalie Harvard, Partner, Head of Investor Relations, Oak Hill Advisors

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#### **Panelists**

- Brad Thawley, Partner, Limited Partner Relations, New Enterprise Associates (NEA)
- Phillippe T. Schenk, Global Head of Fundraising and Investor Relations, 500 Global
- Andrew Campbell, Partner, DC Capital Partners
- Kathryn Pothier, Partner, Investor Relations, Epiris
- Stanley Yu, Principal, Investor Relations, Leonard Green & Partners
- Shavonne Correia, Head of Investor Relations and Marketing, KPS Capital Partners
- Rachel Lemberg, Head of Business Development and Investor Relations, ITE Management
- Kenya Williams, Managing Director - Real Estate Product Specialist, Oaktree Capital Management

#### 2:45 Networking break

#### Speaker office hours

2:45 During this auxiliary session, speakers and other participants will meet up to extend the conversation about a popular session topic.

vour firm

iourney

audience

constituencies

Storytelling that is

authentic and compelling

Pave your unique brand

Importance of tailoring

message length and

• Best-in-class thought

and digital storytelling

Shernaz Daver, Operating

Partner, Khosla and Company

What is the right approach for

· What rings true with disparate

channel(s) used based on

leadership: Owned content

Investor Relations Network members only. R.S.V.P. required

## 3:15 Collaborative synergies with internal allies

- Fostering collaboration by ensuring and conveying alignment of interests
- Convey imperatives and get in step with to C-level other functions
- Tips for communicating do's and don'ts
- Practical approaches for when your facing roadblocks
- Investigate internal processes for how conducive they are for collaboration
- Use of technology for workflow

#### **Panelists**

- Colleen Floberg, Principal -Capital Formation & Business Development, GI Partners
- Kate McGann, Principal, Corporate Communications & Public Relations, Hamilton Lane

## Panelists • Jennife

Moderator

 Jennifer Rogg, Managing Director - Head of Investor Relations, Dunes Point Capital

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### Side letter negotiations and LP requests

- What terms in side letters are new in past 12 months
- · What are LPs asking for
- At what point should IR be in the conversation
- Manage your internal constituency and manage your fund law firm
- Work in concert with other functions
- Use marketing skillsets to translate and position information and incremental materials to LPs

#### Panelists

- Parag Shah, Head of Marketing, Arena Investors
- Jim Rutherfurd, Co-Founder and Partner, Head of Investor Relations, BharCap Partners
- Michael S. Hong, Partner, Investment Management, Davis Polk & Wardwell

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For program information: **Brian Anderson** brian.a@pei.group



 Michelle Daubar, Partner, Investor Relations & Capital Formation, Oak HC/FT

- Erica Sunkin, Director of Communications, New Enterprise Associates (NEA)
- Allison Yazel, Vice President, Marketing, Manna Tree Partners
- Avyanna de Biswas, Managing Director, Investor Relations, Infrastructure Equity, Manulife Investment Management

 Nina Assouline, Deputy General Counsel, Harvest Partners

#### 4:10 LP Panel: Ongoing communications with investors

- · Manage relationships in a slower exit environment
- Keeping investors interested between fundraises
- When and how to communicate differently with LPACs
- Reporting expectations vs. exasperation: how often and what are you reporting
- How ILPA's template may change reporting

#### Moderator

Amrita Mainthia, VP, Investor Relations, General Catalyst

#### Panelists

Michael Felman, President and CEO, MSF Capital Advisors

#### 5:00 20<sup>th</sup> Anniversary Gala & Awards Ceremony

This year, we're celebrating two big milestones – the 20th anniversary of the investor relations forum and the launch of our Investor Relations Network!

To kick things off, we'll be hosting the 20th Anniversary Gala & Award Ceremony, starting with a toast and an awards ceremony to recognize the leaders whose hard work sets a high bar. These professionals have been dedicated to sharing best practices and pushing the industry forward. They have a commitment to continual professional growth for themselves and this community has brought them to this event up to 20 times.

Their commitment to advancing the industry has been and is essential to the success of this community, and we'll take this opportunity to thank them for their ongoing contributions.

Join us for an unforgettable evening of networking and recognizing trailblazers in the industry.

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**Day 2:** March 27, 2025

8:00 Breakfast

#### 8:10 Breakfast of Champions

Problem Solving Potluck: Real Challenges, Real Solutions, Better Outcomes

With an emphasis on real-world experiences and solutions, this lively session is sure to be a favorite—providing invaluable takeaways from the shared expertise of industry professionals.

Every attendee shares one issue they faced, their solution and the outcome. You will walk away with actionable insights and practical strategies you can use to improve outcomes.

Hear the most pressing challenges your peers have faced, their innovative solutions and their outcomes. Whether it's navigating investor communications during a market downturn, refining marketing strategies to attract the right investors, or tackling complex compliance issues around fund promotions, this session offers a unique opportunity for peer-to-peer exchange.

This event is for Investor Relations Network members only. R.S.V.P. required

#### 9:10 Opening remarks

#### 9:15 Keynote Fireside Chat: Marketing matters: Brand evolution during market revolution

- The opportunities and the growing pains: Challenges and prospects related to rapid growth
- · Lessons learned from brand strategy evolution and 'rebrands'
- What does brand mean in private markets how do you evoke a positive and accurate representation of your firm
- Moving targets: what's key to marketing for origination vs fund raising vs more general reputation management
- How to scale a team
- The intersection of marketing, sales, and wider stakeholder engagement
- What's the next frontier for this ever-emerging function in private capital

#### Keynote

Tom Eckersley, Head of Marketing, Hg

#### 10:00 Objective-driven AGMs: Design your program with priorities in mind

- Discuss various objectives of AGMs and tactics for achieving them
- Examine how program facets (content, speakers, activities, etc.) are conducive to AGM objectives
- What pre- and post-AGM communications work
- What activities generate the highest/lowest levels of engagement
- What infrastructure and technologies (layout, venue, timing, apps etc) work for LPs

#### Moderator

Carsten Huwendiek, Managing Director, Marketing and Communications, CVC Capital Partners

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#### **Panelists**

- Irene Hong Edwards, Partner, Head of Investor Relations, Lovell Minnick Partners
- · Jennifer Ma, Principal, Advent
- Kathlika Fontes, Director of Investor Relations, Grain Management
- Ashley Johansen, Head of IR and Fundraising, Monomoy Capital Partners

#### **Networking break** 10:50

#### Speaker office hours 10:50

During this auxiliary session, speakers and other participants will meet up to extend the conversation about a popular session topic.

Investor Relations Network members only. R.S.V.P. required

#### 11:20 Crisis communications and issues management

## Counter and leverage the

- influence of social media • Organize with an emphasis on immediacy
- The art of delivering bad news for crisese and small c crisese (e.g., portfolio issues, etc.)
- · Cyber risk management and planning tabletops that are specialized and apart from routine crisis communication
- Scenario and contingency planning based on most relevant situations for your firm or portfolio companies
- Proactive and reactive strategies for ESG and DEI

#### Moderator

Emily Schillinger, Executive Vice President of Public Affairs, American Investment Council

#### **Panelists**

 Amy Harsch, Managing Director, Investor Relations, **American Securities** 

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#### Select and manage placement agents

- How the placement agent landscape has changed and how it impacts selection
- What is the role of placement agents and how does firm maturity affect this
- How much to give and what work to assign
- How to coordinate your collaboration
- When do you come in and how do you reference them
- Look at benefits of working with or without them
- What specific areas do different placement agents have access to

#### Moderator

James Varela, Partner, Head of Middle East. Rede Partners

#### **Panelists**

- Christina Anzel, Director, Client Team, Generation IM
- Mac Hofeditz, Managing Director, Vector Capital Management

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#### Leverage growth areas: Private banks & RIAs

- US vs global challenges and opportunities
- Form a presence in this area and how to play it based on fund size and brand
- RIA space -why custody reporting and other priorities are important
- What factors weigh in on whether to put all chips on one RIA manager vs diversifying
- · How to market and pitch differently
- Scalability: What structure are you using to bring them in and how to service them

#### Moderator

Ruth Lane, Head of Investor Relations, Sterling Investment **Partners** 

#### Panelists

 Sean Cumiskey, Head of Investor Relations, Omega Funds

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- Lauren Testa, Head of Marketing, North America, Advent
- Sarah Wessling, Vice President, Growth Strategy, FEG Investment Advisors
- Nancy Katz, Senior Director, Costanoa Ventures
- Abubakr "Mali" Malida,
   Director, Strategic
   Relationships, Alpha Partners
- Carrie DiLauro, Director, Operations and Marketing, Hamilton Robinson Capital Partners

#### 12:10 Networking luncheon

# 1:10 Navigating the backlash and regional nuances to ESG and DEI

- Look at the growing movement toward
- Navigating LP relationships when you invest in controversial industries

Responsible Innovation

- Conveying the financial advantages of DEI and ESG
- Tailor your messaging without compromising your integrity

#### **Panelists**

- Michele Chow-Tai Managing Director, Business Development, Fairview Capital Partners
- Amanda Heravi, Managing Director, Head of Investor Relations & Director of ESG, Avista Healthcare Partners

# Strategies that resonate with institutional investors in a slow exit environment

- Evolution and growth of the secondary market
- Speak to alignment of interests and inherent conflicts
- Deliver value when performance isn't strong
- What rights do LPs have in the continuation vehicle process
- Challenges that LPs face and how GPs can mitigate them

#### Moderator Caroline Page, Partner, HighVista Strategies

#### **Panelists**

- Roseita Monteiro, Principal Investor Relations, Coller Capital
- Kareen Laton, Managing Director, Head of Investor Relations, NovaQuest Capital Management
- Priya Karkar, Managing Director, Investor Relations and Business Development, Kline Hill Partners
- David Fann, Senior
   Managing Director, Head of Investor Relations, VSS
   Capital Partners

#### Improve connections with LPs using tools and technology creatively and effectively

- Use video to tell your story
- Innovative strategies for communications
- Avoid common mistakes when incorporating tech into your strategy
- Measure and hone effectiveness
- Leverage digital connectivity for large scale interactions while providing a personal and nuanced touch
- Consider technologies best deliver and amplify your message
- Tools that help AGMs to engage LPs
- Make it more seamless from back office to you when fundraising

#### Moderator Rachelle Legentus, Product Marketing, Alternative Investments, SS&C Intralinks

#### Panelists

 Narmeen Haider, Director of Strategic Operations, B Capital Group

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- William L. Rosener, Managing Director, Head of Institutional Client Solutions for Strategic Partners, Blackstone
- Eliza Young, Vice President, Communications, Thoma Bravo

#### 2:05 Differentiate your brand for fundraising

- · Retail strategies for making your brand appeal in retail to HNW and mass affluent people
- Branding to resonate across various stakeholder groups
- · Refresh or tweak your brand
- Messaging and language that is brand consistent but tailored
- How your brand translates internationally with sensitivity

#### **Panelists**

- Jay Brupbacher, Managing Director, Investor Relations and Fundraising, The Raine Group
- Iris Tomcyzk, Vice President, DigitalBridge
- · Alexandra Walker, Head of Marketing and Communications, 17Capital
- Yair Riemer, Head of Investor Relations, Upfront Ventures

#### 2:55 Hear the results of PEI's investor relations and marketing compensation survey.

Discover the latest figures in compensation for 2024.

#### 3:15 End of conference

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