Keynote Tom Eckersley, Head of Marketing, Hg Speakers

Christina Anzel, Director, Client Team, Generation IM Mary Armstrong, Global Head of Marketing & Communications, General Atlantic Caitlin Brodie, Managing Director, The Carlyle Group Andrew Campbell, Partner, DC Capital Partners Michele Chow-Tai, Managing Director, Business Development, Fairview Capital Partners Rushana Cypert, Vice President, Investor Relations, The Capstreet Group Sean Cumiskey, Head of Investor Relations, Omega Funds Shernaz Daver, Operating Partner, Khosla and Company Jenny Delaney, Head of Investor Relations for Equity Private Markets, Blackrock Lindsay DeLarme, Managing Director, Head of Corporate Communications & Branding, Oaktree Capital Irene Hong Edwards, Partner, Head of Investor Relations, Lovell Minnick Partners David Fann, Senior Managing Director, Head of Investor Relations, VSS Capital Partners Laura Fahrney, Partner, Investor Relations, Ridgemont Equity Partners Michael Felman, President and CEO, MSF Capital Advisors Colleen Floberg, Principal - Capital Formation & Business Development, GI Partners Lauren Gruchy, Field Events Manager, Georgian Natalie Harvard, Partner, Head of Investor Relations, Oak Hill Advisors Amanda Heravi, Managing Director, Head of IR & Director of ESG, Avista Healthcare Partners Leslie Hill, Partner, Chief Operating Officer of Global Capital Formation, Sagard Mac Hofeditz, Managing Director, Vector Capital Management Priya Karkar, Managing Director, Investor Relations & Business Development, Kline Hill Partners Kareen Laton, Managing Director, Head of Investor Relations, NovaQuest Capital Management Emily Mason, Managing Director, Head of Investor Relations & Fundraising, Cornell Capital Amrita Mainthia, VP, Investor Relations, General Catalyst David Martus, Managing Director of Investor Relations, GSSG Solar Roseita Monteiro, Principal Investor Relations, Coller Capital Caroline Page, Partner, HighVista Strategies Kathryn Pothier, Partner, Investor Relations, Epiris Alia Rafi, Principal, Investor Relations and Fundraising, FTV Capital Jennifer Rogg, Managing Director - Head of Investor Relations, Dunes Point Capital Jim Rutherfurd, Co-Founder and Partner, Head of Investor Relations, BharCap Partners Catherine Saunders, Managing Director, Business Development, Benefit Street Partners Parag Shah, Head of Marketing, Arena Investors Susan Stella, Head of Investor Relations and IR, Activate Capital Erica Sunkin, Director of Communications, New Enterprise Associates (NEA) Betsy Sylvester, Managing Director, Head of Client Management, Castlelake Brad Thawley, Partner, Limited Partner Relations, New Enterprise Associates (NEA) James Varela, Partner, Head of Middle East, Rede Partners Elizabeth Yates, Senior Director, Investor Relations and Head of Americas, Thoma Bravo Allison Yazel, Vice President, Marketing, Manna Tree Partners



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2025 Agenda

Day 1: March 26, 2025

Investor Relations Network

| 8:00 | Registration and Breakfast | | |
|--|-----------------------------------|---|--|
| 8:10 | Interactive Breakfast Discussions | | |
| Meeting A Investor Relations career development What is appropriate compensation? Becoming competent through and rank skills needed Breaking through the glass ceiling or parallel opportunities What is the hiring environment What is the appropriate compensation Different needs of senior level vs junior level for growth | | Meeting B Marketing career development What is appropriate compensation? Becoming competent through and rank skills needed Breaking through the glass ceiling or parallel opportunities What is the hiring environment What is the appropriate compensation Different needs of senior level vs junior level for growth | |
| Panelists Lauren Gruchy | , Field Events Manager, Georgian | | |
| 9:00 | Welcoming remarks | | |
| | Chair opening | | |

09:15 Keynote

| 10:00 | Leverage new and emerging technologies |
|-------|--|
| | Building technology solutions vs leveraging technology software Hear what tools are available and how (well) they work Discuss best practices within technologies and workflows Consider Al's limitations and opportunities What are the things that GPs want from technology How firm size impacts and resources impact technology What technologies are evolving |
| | PanelistsLaura Fahrney, Partner, Investor Relations, Ridgemont Equity Partners |



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Anniversary

10:45 Networking break

11:15

Emerging sources of funding: Family offices and multi-family offices

- US vs global challenges and opportunities
- Contrast workable approaches for attracting and keeping family office vs multi-family offices
- Cater to consultants to maximize return on investment

Panelists

- Emily Mason, Managing Director, Head of Investor Relations & Fundraising, Cornell Capital
- Leslie Hill, Partner, Chief Operating Officer of Global Capital Formation, Sagard

Creative IR and marketing: What's new and different

- Innovative strategies for communications formats, including video
- What forums and channels are effective
- Change over time to use zoom or prerecording collateral
- Using video to tell your story
- Augmenting your pitchbook

12:00 Luncheon

1:00 Think tanks

GP-only gatherings for candid discussions in a closed-door setting. Join your peers for candid discussions in a closed-door setting, with no media, vendors, or service providers in the room.

Think tank A

Communication strategies to develop and protect your relationships

- Identify communication dos and don'ts
- Discuss messaging fundamentals
- What is the key to crisis messaging
- Utilizing new technology and subscription models
- Compare the strategies for gaining traction to differentiate that are employed by small departments vs. large departments

Co-facilitator

Rushana Cypert, Vice President, Investor Relations, The Capstreet Group

Think tank B

Expanding and enhancing the due diligence experience during fundraising

- Marketing and IR collaboration
- How to manage expectations internally how to
- Address trends in LP expectations for fundraising
- Changing pre-marketing prep and what is standard in your data room

Co-facilitators

David Martus, Managing Director of Investor Relations, GSSG Solar Betsy Sylvester, Managing Director, Head of Client Management, Castlelake



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1:55

New York Forum

Precautions that

for your team

research

Brad Thawley, Partner,

Limited Partner Relations,

New Enterprise Associates

Diligence tools

address threats to

privacy and security

Leverage opportunities

Role of AI in background

How test it and assess

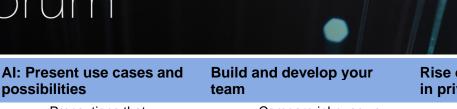
the benefits of using it

possibilities

•

Panelists

(NEA)



- Compare inhouse vs • agency implications
- Where are you looking to hire, including specialization areas
- Implications for building and managing your team if you are a one hub or regional ops firm
- Partnering with C-suite for buy-in to value of marketing and IR
- How do you structure • your team
- Finding the intersection of IR and marketing teams and how collaboration works and doesn't work

Rise of semi-liquid vehicles in private markets

- Survey the competitive • landscape of semi-liquid funds
- identify unique selling points and potential differentiators.
- Discuss market trends and investor preferences related to this asset class
- Use of technology for IR workflow

Panelists

- Natalie Harvard, Partner, Head of Investor Relations, **Oak Hill Advisors**
- Catherine Saunders, Managing Director, Business Development, Benefit Street Partners

- Panelists
- Andrew Campbell, Partner, **DC** Capital Partners
- Kathryn Pothier, Partner, Investor Relations, Epiris

Networking break 2:45

Speaker office hours

During Speaker Office Hours, speakers and other participants will meetup to continue the conversations 2:45 for particularly popular sessions. The sessions that will be supplemented in these meetups are TBD. These sessions will not be facilitated



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Investor Relations Network

New York Forum



Working crossfunctionally: Win allies and collaborate with sales legal, investing and compliance

- Fostering collaboration by ensuring and conveying alignment of interests
- Convey imperatives and get in step with to Clevel other functions
- Tips for communicating do's and don'ts
- Practical approaches for when your facing roadblocks
- Investigate internal processes for how conducive they are for collaboration

Panelists

• Colleen Floberg, Principal -Capital Formation & Business Development, GI Partners

Storytelling that is authentic and compelling

Side letter negotiations and LP requests

- What is the right approach for your firm
- What rings true with disparate constituencies
- Importance of tailoring message length and channel(s) used based on audience
- Best-in-class though leadership: Owned content and digital in storytelling
- Panelists
- Jennifer Rogg, Managing Director - Head of Investor Relations, Dunes Point Capital
- Erica Sunkin, Director of Communications, New Enterprise Associates (NEA)
- Allison Yazel, Vice President, Marketing, Manna Tree Partners

- What terms in side letters are new in past 12 months
- What are LPs asking for
- At what point should IR be in the conversation
- Manage your internal constituency and manage your fund law firm
- Work in concert with other functions
- Use marketing skillsets to translate and position information and incremental materials to LPs

Panelists

- Parag Shah, Head of Marketing, Arena Investors
- Jim Rutherfurd, Co-Founder and Partner, Head of Investor Relations, BharCap Partners

4:10

3:15

LP Panel: Ongoing communications with investors

- Manage relationships in a slower exit environment
- Keeping investors interested between fundraises
- When and how to communicate differently with LPACs
- Reporting expectations vs. exasperation: how often and what are you reporting
- How ILPA's template may change reporting

Moderator

Amrita Mainthia, VP, Investor Relations, General Catalyst

Panelists

Michael Felman, President and CEO, MSF Capital Advisors



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5:20 20th Anniversary Gala & Awards Ceremony

This year marks two exciting milestones-the 20th anniversary of the Investor Relations Marketing & Communications Forum and the launch of our new Investor Relations Network. It's an evening to reflect on the journey, celebrate shared achievements, and look ahead to the next chapter of innovation.

The gala will kick off with a toast and awards ceremony to honor leaders who have defined and continue to define a standard of excellence. Our awards ceremony will spotlight outstanding professionals whose vision, creativity, and commitment have transformed the private fund investor relations and marketing landscape. From pioneering marketing strategies to groundbreaking investor relations practices, these honorees have set the bar high for the entire industry.

Their commitment to advancing the industry has been and is essential to the success of this community, and we'll take this opportunity to thank them for their ongoing support.

Join us for an unforgettable evening of networking and recognizing trailblazers in the industry.



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Day 2: March 27, 2025

| 8:00 | Breakfast | | |
|------|---|--|--|
| 8:00 | Breakfast of Champions & Awards Ceremony | | |
| | This year marks two exciting milestones-the 20th anniversary of the Investor Relations Marketing & Communications Forum and the launch of our new Investor Relations Network. It's an evening to reflect on the journey, celebrate shared achievements, and look ahead to the next chapter of innovation. | | |
| | The gala will kick off with a toast and awards ceremony to honor leaders who have defined and continue to define a standard of excellence. Our awards ceremony will spotlight outstanding professionals whose vision, creativity, and commitment have transformed the private fund investor relations and marketing landscape. From pioneering marketing strategies to groundbreaking investor relations practices, these honorees have set the bar high for the entire industry. | | |
| | Their commitment to advancing the industry has been and is essential to the success of this community, and we'll take this opportunity to thank them for their ongoing support. | | |
| | Join us for an unforgettable evening of networking and recognizing trailblazers in the industry. | | |

9:00 Keynote Fireside Chat: Marketing matters: Brand evolution during market revolution The opportunities and the growing pains: Challenges and prospects related to rapid growth • Lessons learned from brand strategy evolution and 'rebrands' What does brand mean in private markets - how do you evoke a positive and accurate • representation of your firm Moving targets: what's key to marketing for origination vs fund raising vs more general • reputation management How to scale a team The intersection of marketing, sales and wider stakeholder engagement What's the next frontier for this ever-emerging function in private capital Keynote Tom Eckersley, Head of Marketing, Hg 9:50 Objective-driven AGMs: Design your program with priorities in mind Discuss various objectives of AGMs and tactics for achieving them • Examine how program facets (content, speakers, activities, etc.) are conducive to AGM • objectives What pre- and post-AGM communications work What activities generate the highest/lowest levels of engagement What infrastructure and technologies (layout, venue, timing, apps etc) work and don't work for LPs Panelists Irene Hong Edwards, Partner, Head of Investor Relations, Lovell Minnick Partners



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Networking break 10:40

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Speaker office hours 10:40

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| 11:10 | Crisis communications and issues management | Vet, select and manage placement agents | Leverage growth areas: Private banks & RIAs |
|-------|--|---|---|
| | Countering and leveraging influence of social media Organize with an emphasis on immediacy Cyber risk management and planning tabletops that are specialized and apart from routine crisis communication Scenario and contingency planning based on most relevant situations for firm or portfolio companies Proactive and reactive strategies for ESG and DEI | How the placement agent landscape has changed and how does it impact selection and What is the role of placement agents and how does firm maturity affect this How much to give and what work to assign How to coordinate your collaboration When do you come in and how do you reference them Look at benefits or working with or without them What specific areas do different placement agents have access to Moderator James Varela, Partner, Head of Middle East, Rede Partners Panelists Christina Anzel, Director, Client Team, Generation IM Mac Hofeditz, Managing Director, Vector Capital Management | area and how to play it based on fund size and brand RIA space -why custody reporting and other priorities are important In wealth management in RIA space is a huge PE What factors weigh in on whether to put all chips on one RIA manager vs diversifying How to pitch differently Scalability: What structure are you using to bring them in and how to service them |
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nniversary

Relations Network New York Forum

12:00

1:00

Networking luncheon

Navigating the backlash and regional nuances to ESG and DEI

- Look at the growing movement toward Responsible Innovation
- Navigating LP relationships when you invest in controversial industries
- Conveying the financial advantages of DEI and ESG
- Tailor your messaging without compromising your integrity

Panelists

- Michele Chow-Tai Managing Director, Business Development, Fairview Capital Partners
- Amanda Heravi, Managing Director, Head of Investor Relations & Director of ESG, Avista Healthcare Partners

Strategies that resonate with institutional investors in a slow exit environment

- Evolution and growth of the secondary market
- Speak to alignment of interests and inherent conflicts
- Deliver value when performance isn't strong
- What rights do LPs have in the continuation vehicle process
- Challenges that LPs face and how GPs can mitigate them

Moderator

Caroline Page, Partner, HighVista Strategies Panelists

- Roseita Monteiro, Principal Investor Relations, Coller Capital
- Kareen Laton, Managing Director, Head of Investor Relations, NovaQuest Capital Management
- Priya Karkar, Managing Director, Investor Relations and Business Development, Kline Hill Partners
- David Fann, Senior
 Managing Director, Head of
 Investor Relations, VSS
 Capital Partners

Messaging matters: Technologies and providers that deliver

- Look into which technologies best deliver and amplify your message
- Think about your cost benefit analysis
- Consider security concerns
- What is a common mistake made by GPs in incorporating tech into their strategy

1:55

Differentiate your brand for fundraising and recruiting

- Retail strategies for making your brand appeal in retail to HNW and mass affluent
- Branding to resonate across various stakeholder groups
- Refresh or tweak your brand
- Update on Marketing Rule regulations for exempt and non-exempt



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Network Network Network Forum

2:45 End of conference



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Anniversary